

Los Angeles Leadership Academy

Monthly Financial Update

2020-21 Forecast Update – November 2020

KRISTIN DIETZ

JANUARY 11, 2021

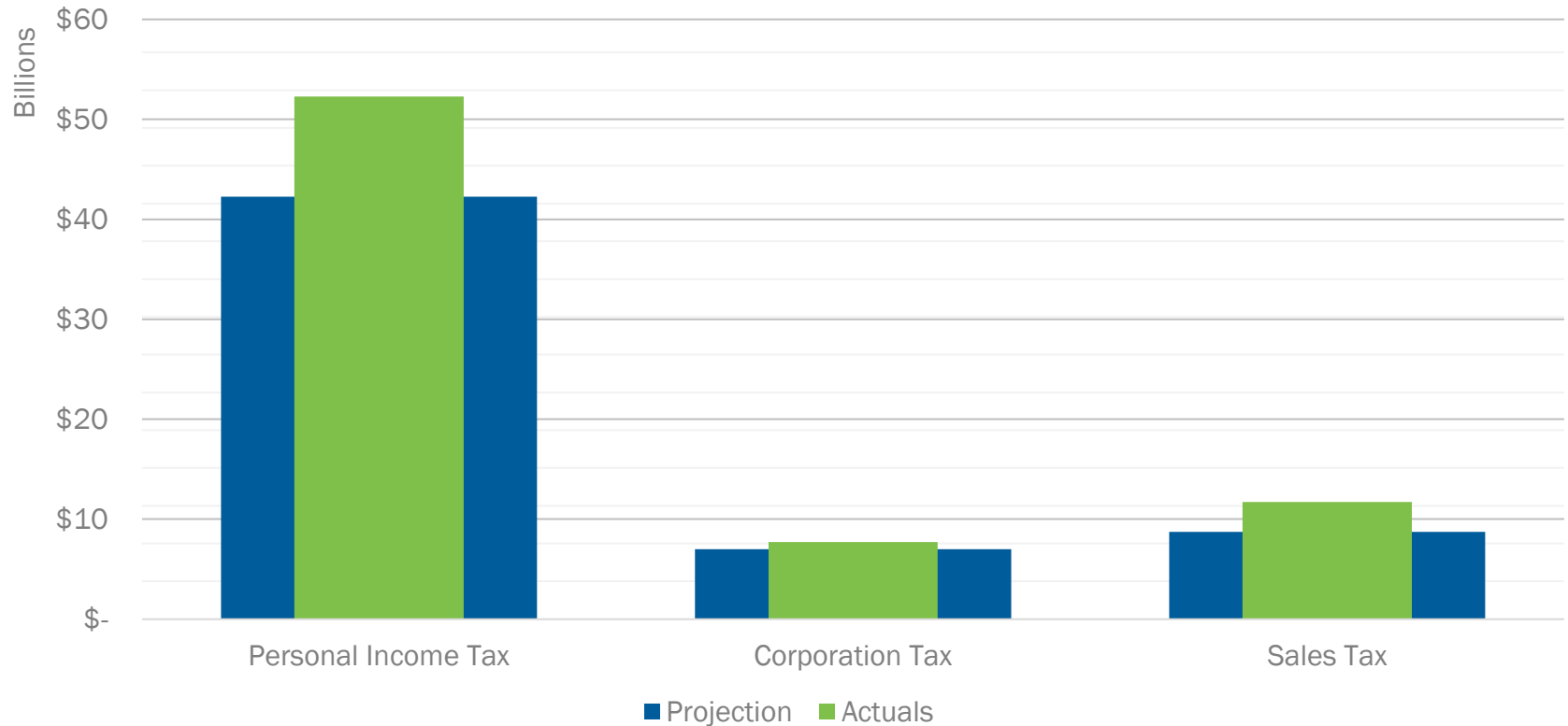


1. State Budget Update
2. 2020-2021 Forecast Update – November 2020
3. Cash Flow
4. Other Items
5. Exhibits

State Budget Update



Tax receipts through November beating projections by 24%



State estimated to end year \$15.5B better than budget

Governor's January Budget: Proposal for FY22



Overall positive outlook on funding, expecting to return to “normal”

COLA

- 3.84% for LCFF (incl. 2.3% reinstated from FY21 and new 1.5%)
- 1.5% COLA for other state funding streams like SpEd

Deferrals

- No plans yet to walk back currently scheduled FY21 deferrals
- Pay \$7.3B of \$11B in deferrals in FY22; only June deferral remains

ADA

- In-person instruction expected as default mode
- No “hold harmless” or growth caps; normal ADA tracking expected

STRS/PERS

- School STRS contribution down to 15.92% from 16%
- School PERS contribution expected to hold at 23%

Other Funds

- \$545M for teacher training & development; distribution TBD
- Other smaller funds mentioned, details scarce so far

Big COVID-related funds: New In-Person Instruction & Expanded Learning Grants

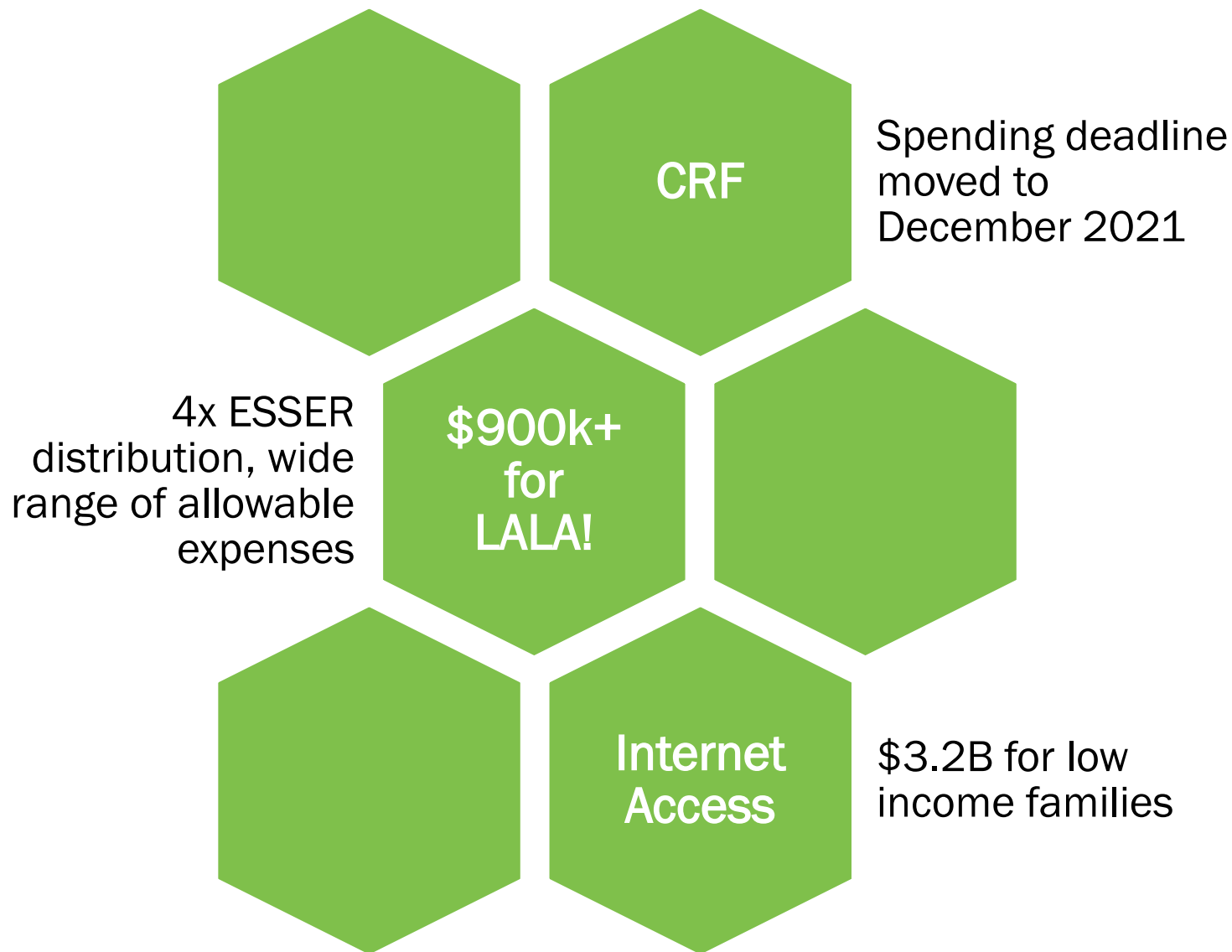
IN-PERSON INSTRUCTION GRANT

- Requires safety plan submitted to County Office of Ed; current in-person schools do not need to resubmit
- Must certify students at home have online access
- Two timelines: Round 1 - Plan submitted by 2/1, continuous instruction must begin by 2/16; Round 2 - Plan by 3/1, instruction begins by 3/15
- Round 1 eligible for \$450/ADA base, with add-ons like LCFF; Round 2 rate drops to \$338/ADA base
- Use is flexible; spend through 12/31/21

EXPANDED LEARNING TIME AND ACADEMIC INTERVENTION

- \$4.6B in one-time funding (2.3x reopening grant!)
- Targeted for low-income, ELL, foster & homeless youth
- Extended school year & academic interventions
- Very limited detail but mention of flexibility

Federal Stimulus Package December 2020



2020-21 Forecast Update



FY20-21 Updated Forecast – Nov20



Forecast largely tracking with approved budget

		LALA-MS/HS	LALPA	Home Office	Eliminations (CMO Fee)	Total
November 30, 2020						
Revenue	LCFF Entitlement	5,314,427	3,403,608	-		8,718,035
	Federal Revenue	1,355,350	992,213	-		2,347,563
	Other State Revenues	1,045,693	755,268	-		1,800,961
	Local Revenues	-	-	857,836	(837,836)	20,000
	Fundraising and Grants	-	25,000	-		25,000
	Total Revenue	7,715,470	5,176,089	857,836	(837,836)	12,911,559
Expenses	Comp and Benefits	4,049,644	2,556,159	691,389		7,297,192
	Books and Supplies	1,014,944	811,078	2,430		1,828,452
	Services and Other Ops	2,244,544	1,420,214	164,017	(837,836)	2,990,939
	Depreciation	139,730	80,555	-		220,285
	Total Expenses	7,448,863	4,868,006	857,836	(837,836)	12,336,869
	Operating Income	266,607	308,083	-	-	574,691
Fund Balance	Beginning Balance (Unaudited)	5,504,053	4,089,022	19,995		9,613,070
	Operating Income	266,607	308,083	-		574,691
Ending Fund Balance (incl. Depreciation)		5,770,660	4,397,105	19,995		10,187,761
Ending Fund Balance as % of Expenses		77.47%	90.33%	2.33%		82.58%
Enrollment		485	325	-		810
ADA (PY P2 ADA Hold Harmless)**		455	306	-		761
Forecasted UPP		424	259	-		683
Forecasted UPP % (LAUSD cap = 85.47%)		87.4%	79.7%			
Add PPP*		887,000	591,000	-		1,478,000
Operating Income, incl PPP		1,153,607	899,083	-	-	2,052,691

Nov20 Forecast vs. Approved Budget - Consolidated

		2020-21	2020-21	\$ Change
		Approved Budget - v2	Nov-20 Forecast	
Revenue	LCFF Entitlement	8,718,035	8,718,035	-
	Federal Revenue	2,347,563	2,347,563	-
	Other State Revenues	1,800,961	1,800,961	-
	Local Revenues	854,789	857,836	3,047
	Fundraising and Grants	25,000	25,000	-
	Total Revenue	13,746,348	13,749,395	3,047
Expenses	Comp and Benefits	7,296,853	7,297,192	339
	Books and Supplies	1,825,864	1,828,452	2,588
	Services and Other Ops	3,825,728	3,828,775	3,047
	Depreciation	220,285	220,285	-
	Total Expenses	13,168,731	13,174,705	5,974
	Operating Income	577,617	574,691	(2,927)
	Beginning Balance (Unaudited)	9,613,070	9,613,070	-
	Operating Income	577,617	574,691	(2,927)
	Ending Fund Balance (incl. Depreciation)	10,190,687	10,187,761	2,927
	Ending Fund Balance as % of Expenses	68.05%	77.33%	-12.00%
	ADA	738.50	760.70	22.20
	Add PPP*	1,478,000	1,478,000	-
	Operating Income, incl PPP	2,055,617	2,052,691	(2,927)

Nov20 Forecast – LALA (MS/HS)

		2020-21	2020-21	\$ Change
		Approved Budget - v2	Nov-20 Forecast	
Revenue	LCFF Entitlement	5,314,427	5,314,427	-
	Federal Revenue	1,355,350	1,355,350	-
	Other State Revenues	1,045,693	1,045,693	-
	Local Revenues	-	-	-
	Fundraising and Grants	-	-	-
	Total Revenue	7,715,470	7,715,470	-
Expenses	Comp and Benefits	4,052,352	4,049,644	(2,708)
	Books and Supplies	1,012,356	1,014,944	2,588
	Services and Other Ops	2,242,724	2,244,544	1,820
	Depreciation	139,730	139,730	-
	Total Expenses	7,447,163	7,448,863	1,700
	Operating Income	268,307	266,607	(1,700)
	Beginning Balance (audited)	5,504,053	5,504,053	-
	Operating Income	268,307	266,607	(1,700)
Ending Fund Balance (incl. Depreciation)		5,772,360	5,770,660	1,700
Ending Fund Balance as % of Expenses		68.05%	77.47%	-12.16%
ADA		422.60	454.50	31.90
Add PPP*		887,000	887,000	-
Operating Income, incl PPP		1,155,307	1,153,607	(1,700)

Nov20 Forecast - LALPA

		2020-21	2020-21	\$ Change
		Approved Budget - v2	Nov-20 Forecast	
Revenue	LCFF Entitlement	3,403,608	3,403,608	-
	Federal Revenue	992,213	992,213	-
	Other State Revenues	755,268	755,268	-
	Local Revenues	-	-	-
	Fundraising and Grants	25,000	25,000	-
	Total Revenue	5,176,089	5,176,089	-
Expenses	Comp and Benefits	2,556,159	2,556,159	-
	Books and Supplies	811,078	811,078	-
	Services and Other Ops	1,418,988	1,420,214	1,226
	Depreciation	80,555	80,555	-
	Total Expenses	4,866,780	4,868,006	1,226
	Operating Income	309,310	308,083	(1,226)
	Beginning Balance (Unaudited)	4,089,022	4,089,022	-
	Operating Income	309,310	308,083	(1,226)
Ending Fund Balance (incl. Depreciation)		4,398,332	4,397,105	1,226
Ending Fund Balance as % of Expenses		68.05%	90.33%	-24.66%
ADA		315.90	306.20	(9.70)
Add PPP*		591,000	591,000	-
Operating Income, incl PPP		900,310	899,083	(1,226)

Forecast Variance Details

Minor staffing adjustment, true up of educational software and CMO fees

LALA – MS/HS

CATEGORY	BOTTOM LINE IMPACT	NOTES
Compensation and benefits	2,708	Transfer 1 month of clerical employee to HO
Books & supplies	(2,588)	Increase software per actuals - PowerSchool
Services and operating	(1,820)	Adjust CMO fee
	(1,700)	Total Change - Nov20 vs. Oct20

LALPA

CATEGORY	BOTTOM LINE IMPACT	NOTES
Services and operating	(1,226)	Adj CMO fee
	(1,226)	Total Change - Nov20 vs. Oct20

Nov20 Forecast – Home Office

Minor adj for staffing reallocation to home office

		2020-21	2020-21	Variance	% Variance
		Approved Budget	Nov-20 Forecast		
Revenue	Local Revenues	854,789	857,836	3,047	0%
	Fundraising and Grants	0	0	-	0%
	Total Revenue	854,789	857,836	3,047	0%
Expenses	Comp and Benefits	688,342	691,389	3,047	0%
	Books and Supplies	2,430	2,430	0	0%
	Services and Other Ops	164,017	164,017	-	0%
	Depreciation	-	-	-	
	Total Expenses	854,789	857,836	3,047	0%
	Operating Income	0	0	(0)	
	Beginning Balance (Audited)	19,995	19,995		
	Operating Income	0	0	(0)	
	Ending Fund Balance (incl. Depreciation)	19,995	19,995	0	
	Ending Fund Balance as % of Expenses	2.34%	2.33%	0.36%	

Nov20 Year-To-Date Actuals vs Forecast – LALA (MS/HS)

Year-to-date Net loss is -\$164k, with 26% of revenues received

		2020-21	2020-21	Remaining Balance	% Spent
		Nov20 YTD	Nov-20 Forecast		
Revenue	LCFF Entitlement	1,510,951	5,314,427	3,803,476	28.4%
	Federal Revenue	659,550	2,242,350	1,582,800	29.4%
	Other State Revenues	101,426	1,045,693	944,267	9.7%
	Local Revenues	0	0	-	100.0%
	Fundraising and Grants	0	0	-	100.0%
	Total Revenue	2,271,927	8,602,470	6,330,543	26.4%
Expenses	Comp and Benefits	1,422,510	4,049,644	2,627,134	35.1%
	Books and Supplies	387,232	1,014,944	627,712	38.2%
	Services and Other Ops	626,289	2,244,544	1,618,255	27.9%
	Depreciation	-	139,730	139,730	0.0%
	Total Expenses	2,436,031	7,448,863	5,012,832	32.7%
	Operating Income	(164,104)	1,153,607	1,317,711	

Nov20 Year-To-Date Actuals vs Forecast – LALPA

Year-to-date Net Loss is -\$139k, with 26% of revenues received

		2020-21	2020-21	Remaining Balance	% Remaining
		Nov20 YTD	Nov-20 Forecast		
Revenue	LCFF Entitlement	985,788	3,403,608	2,417,820	29.0%
	Federal Revenue	420,207	1,583,213	1,163,006	26.5%
	Other State Revenues	68,331	755,268	686,937	9.0%
	Local Revenues	-	0	0	0.0%
	Fundraising and Grants	25,000	25,000	-	100.0%
	Total Revenue	1,499,326	5,767,089	4,267,763	26.0%
Expenses	Comp and Benefits	909,582	2,556,159	1,646,577	35.6%
	Books and Supplies	319,252	811,078	491,826	39.4%
	Services and Other Ops	409,500	1,420,214	1,010,714	28.8%
	Depreciation	-	80,555	80,555	0.0%
	Total Expenses	1,638,334	4,868,006	3,229,672	33.7%
	Operating Income	(139,008)	899,083	1,038,091	

FY21 Restricted Funds Tracking – LALA (MS/HS)

Title I-IV, NSLP and SpEd are restricted, spending is slow

	Title I/IV	Title II	Title III	NSLP	SpEd
	3010	4035	4203	5310	3310/6500
Apportionment/ Budgeted Funds	191,855	23,520	12,957	406,762	392,524
Comp and Benefits	67,713				94,612
Books and Supplies				40,887	
Services and Other Ops		16,446			70,477
Depreciation					
Other Outflows					
Total Spent to Date	67,713	16,446	0	40,887	165,089
Budget Remaining	124,142	7,074	12,957	365,875	227,435
Percent of Funds Remaining	65%	30%	100%	90%	58%

Spending being monitored monthly

FY21 Restricted Funds Tracking – LALPA

Restricted programs spent to date as of 11/30/20

	Title I/IV	Title II	Title III	NSLP	SpEd
	3010	4035	4203	5310	3310/6500
Apportionment/ Budgeted Funds	141,407	28,876	20,708	333,535	264,446
Comp and Benefits	53,964		8,882		79,630
Books and Supplies			9,977	42,866	0
Services and Other Ops		16,495			41,344
Depreciation					
Other Outflows					
Total Spent to Date	53,964	16,495	18,858	42,866	120,974
Budget Remaining	87,443	12,381	1,850	290,669	143,472
Percent of Funds Remaining	62%	43%	9%	87%	54%

Spending is slow, monitoring monthly

FY21 COVID Relief Funds Tracking

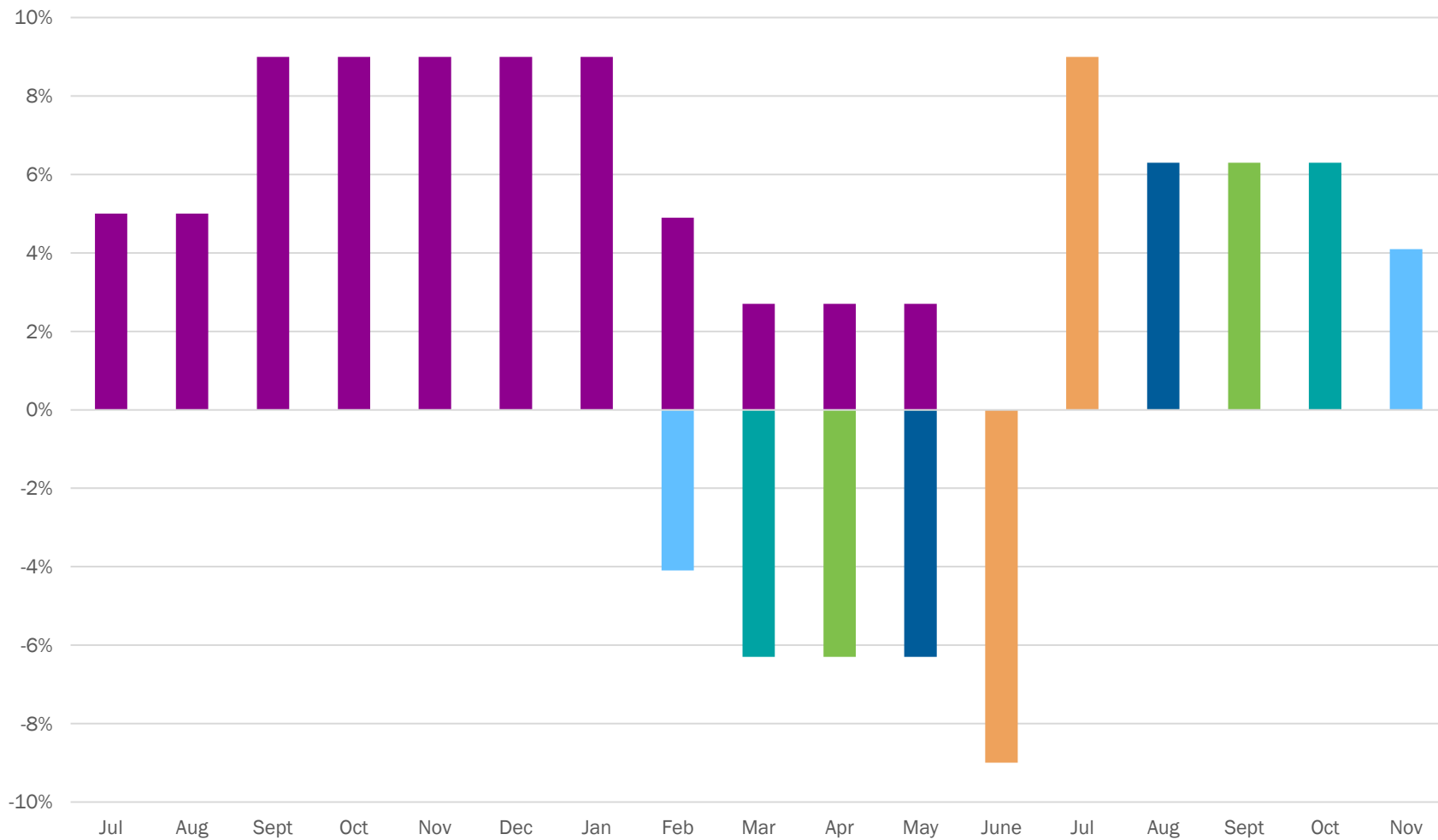
One-Time relief funds exceed \$1.1M, majority must be spent by 12/30/20, tracking spending closely

LALA (MS/HS)					
	ESSER (9/30/22)	LLM-GEER (9/30/22)	LLM-CRF (12/30/20)	LLM-GF (6/30/21)	Total
	3210	3215	3220	7420	
Apportionment/ Budgeted Funds	147,030	28,061	487,242	44,425	706,758
Comp and Benefits	31,823	0	154,724		186,547
Books and Supplies			184,209	0	184,209
Services and Other Ops	35,000	28,061	148,308	44,425	255,794
Other Outflows					-
Total Budgeted Expense	66,823	28,061	487,242	44,425	626,551
Net	80,207	0	0	0	80,207
Spent to date 11/30/20	0	0	392,487	0	392,487
Balance Remaining	147,030	28,061	94,755	44,425	314,271
Percent of Funds Remaining	100%	100%	19%	100%	44%

LALPA					
	ESSER (9/30/22)	LLM-GEER (9/30/22)	LLM-CRF (12/30/20)	LLM-GF (6/30/21)	Total
	3210	3215	3220	7420	
Apportionment/ Budgeted Funds	108,217	9,660	305,429	28,891	452,197
Comp and Benefits	50,098	3,957	104,586	28,891	187,531
Books and Supplies		5,703	166,543	0	172,246
Services and Other Ops	17,500		34,300	0	51,800
Other Outflows					-
Total Budgeted Expense	67,598	9,660	305,429	28,891	411,578
Net	40,619	0	0	0	40,619
Spent to date 11/30/20	0	0	292,566	0	292,566
Balance Remaining	108,217	9,660	12,863	28,891	159,631
Percent of Funds Remaining	100%	100%	4%	100%	35%

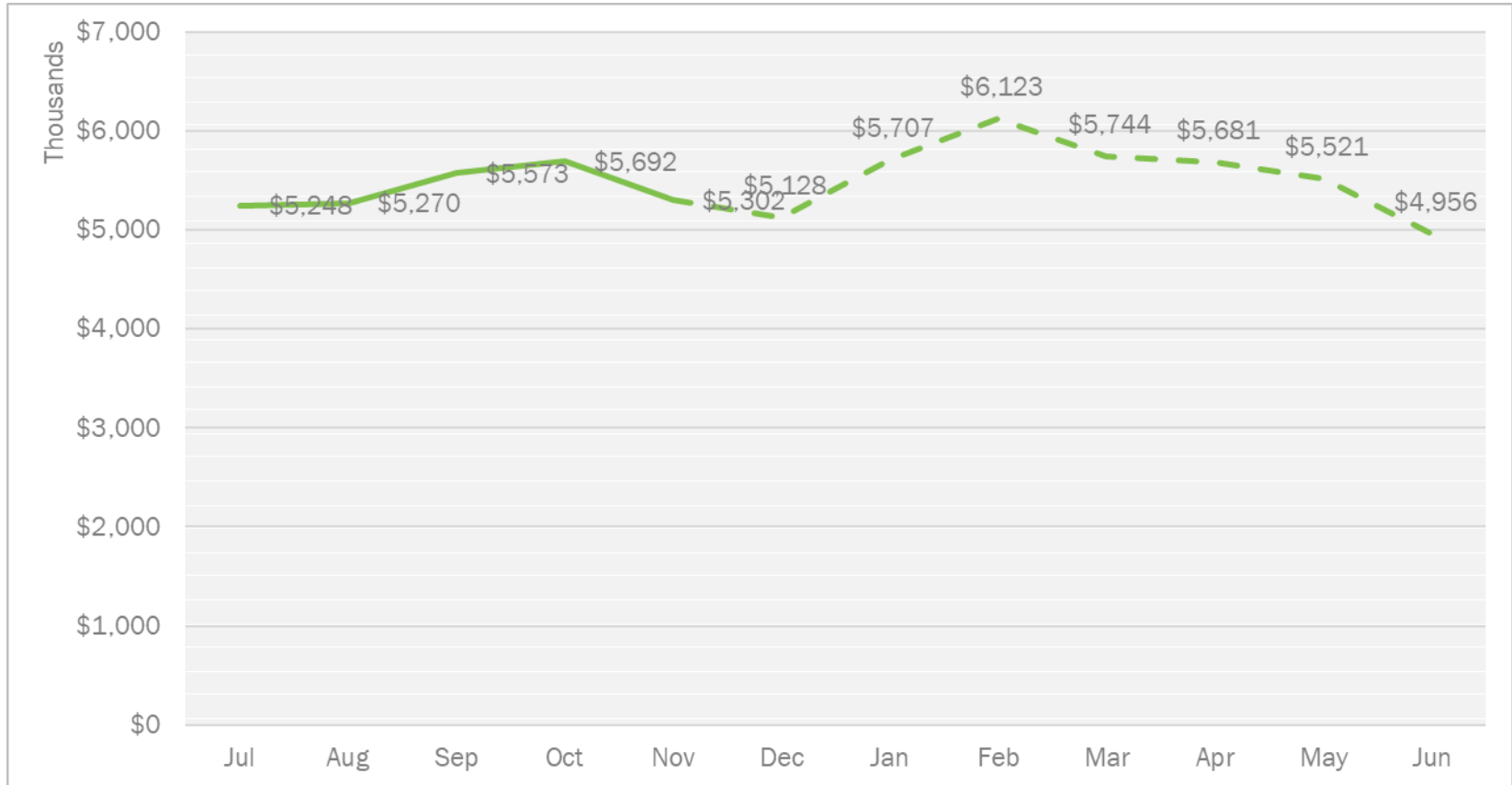
2020-21 State Aid Deferrals

Spring State Aid to be paid much later in the year



2020-2021 Cash Flow Forecast - Consolidated

Cash balance is steady - consolidated balance of \$5.3M as of 11/30/20, expected to dip in Spring with deferrals

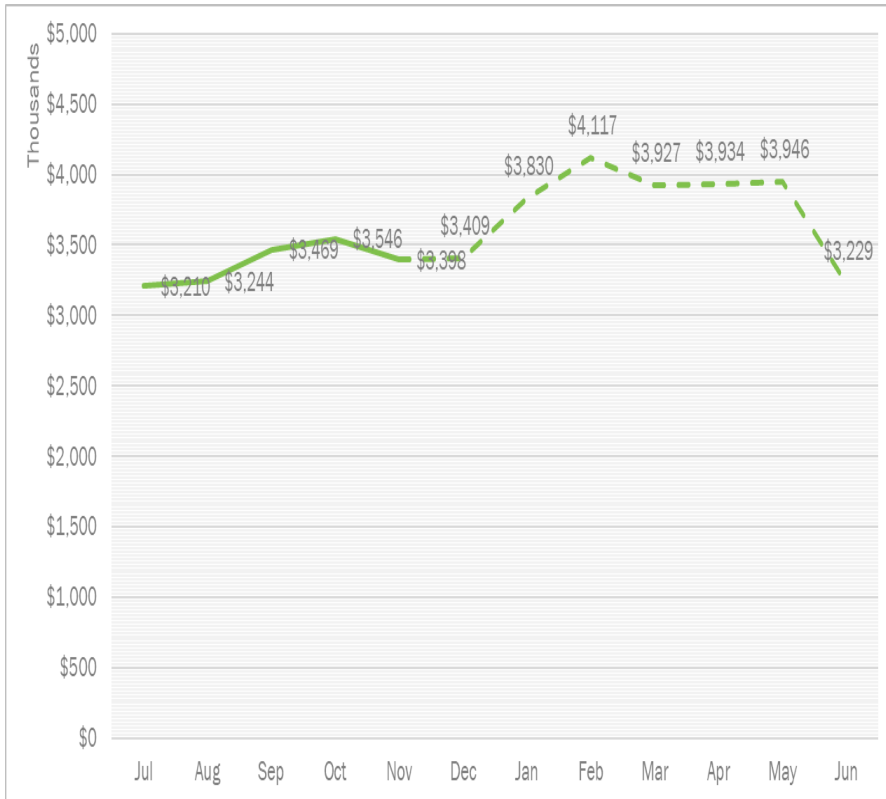


Forecasting to end year with 41% reserve in cash, 146 days (4.9 months) cash on hand - consolidated

2020-2021 Cash Flow Forecast By Charter

LALA MS/HS

cash balance \$3.4M and as of 11/30/20



LALPA

cash balance \$2.1M as of 11/30/20



Forecasted to end year with 43% reserve for LALA (158 DCOH), and 34.8% reserve for LALPA (127 DCOH); Spring deferrals drive balances down

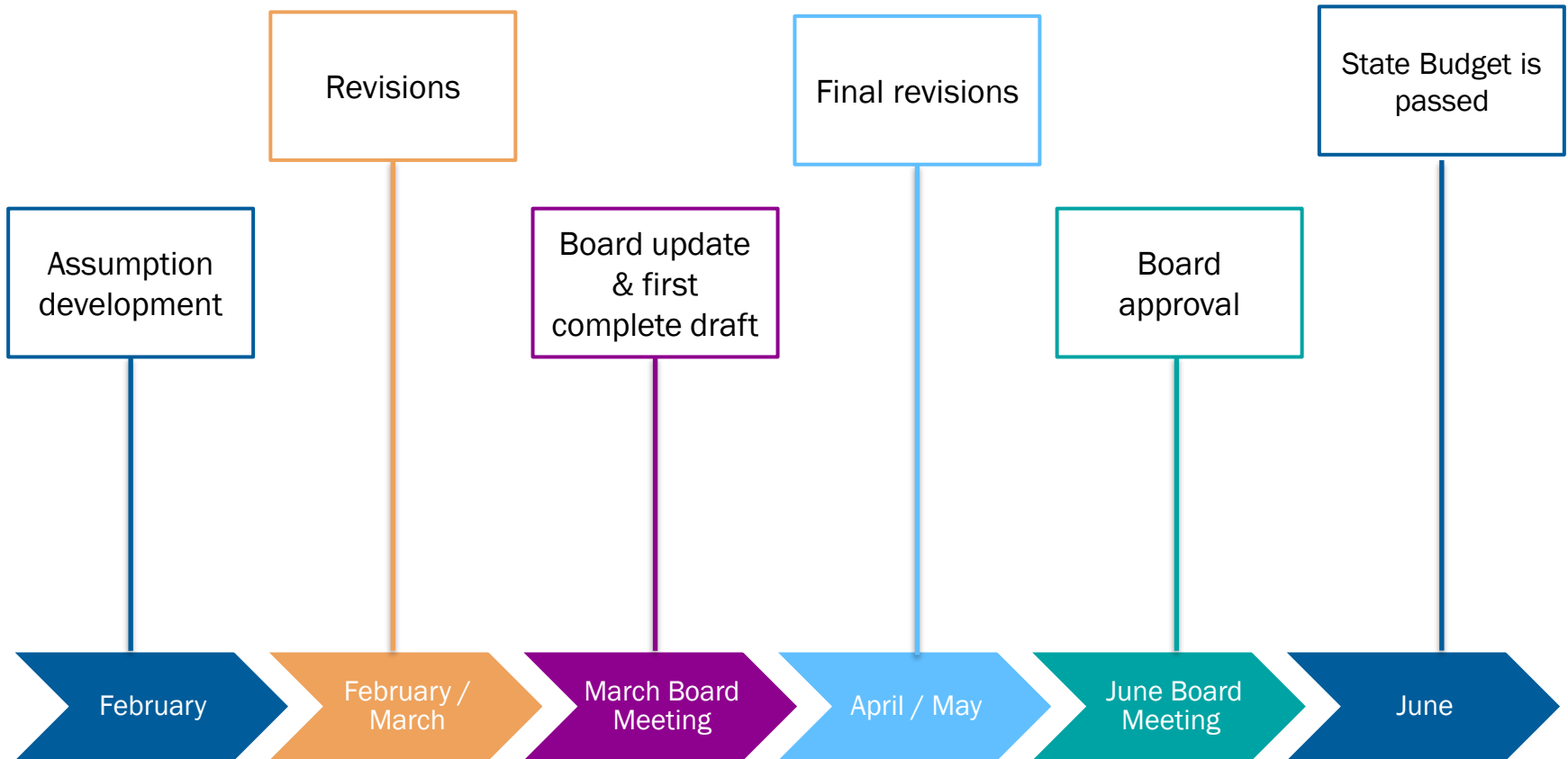
Balance Sheet – Nov 2020

What the Organization owns and owes as of 11/30/20 (Unaudited)

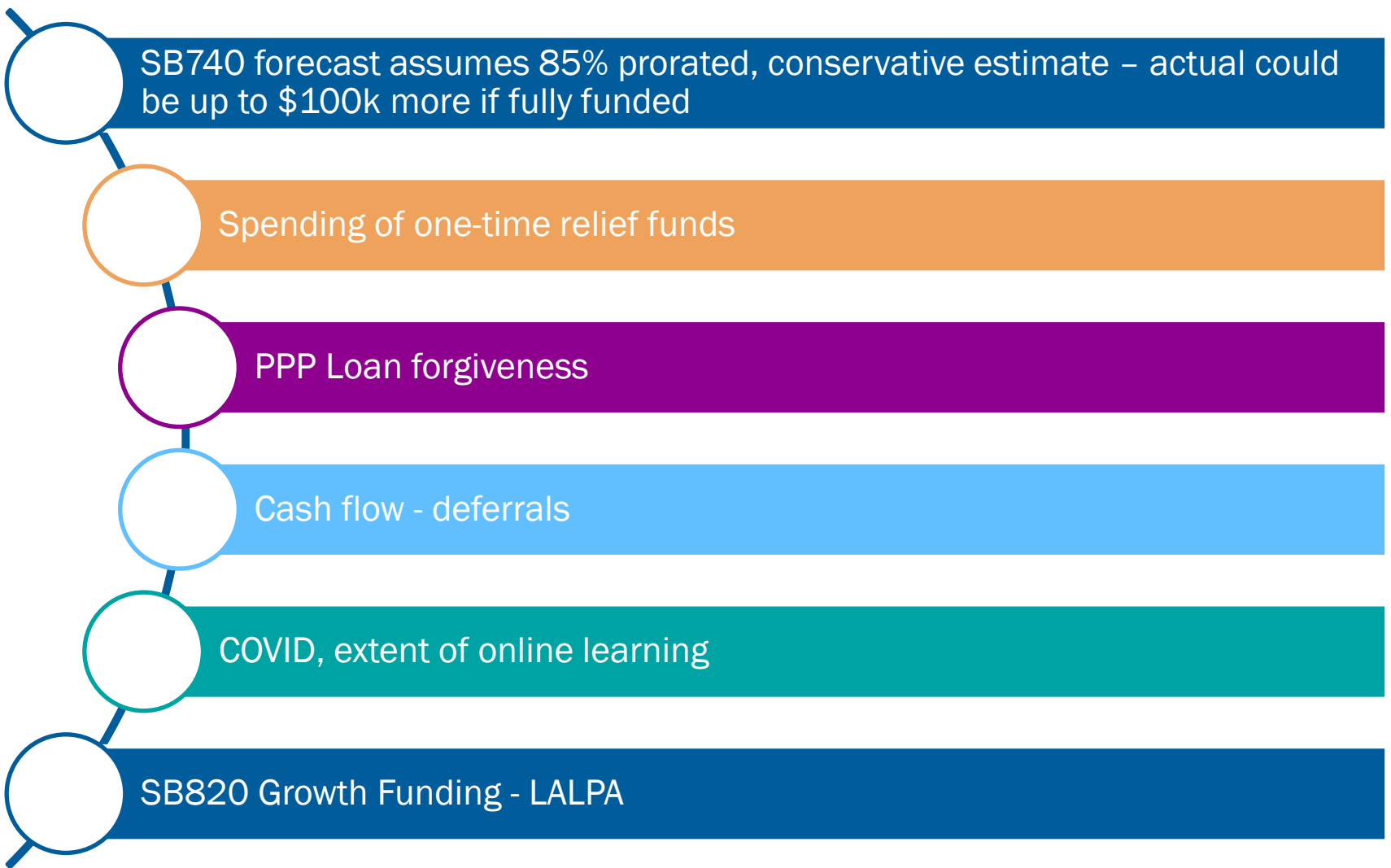
		LALA-MS/HS	LALPA	Home Office	Total 11/30/20 (Unaudited)	Total 6/30/20 (Audited)	YTD CHANGE
Assets	Cash Balance	3,397,556	2,147,817	(243,287)	5,302,086	5,291,510	10,576
	Accounts Receivable	87,760	73,083	-	160,843	956,330	(795,487)
	Prepays and Other Assets	45,434	35,108	-	80,542	153,692	(73,150)
	Fixed Assets, Net	4,022,735	2,454,058	-	6,476,793	6,449,576	27,217
	Total Assets	7,553,485	4,710,066	(243,287)	12,020,264	12,851,108	(830,844)
Liabilities & Equity	Accounts Payable	186,834	35,802	-	222,636	200,142	22,494
	Current Loans and Other Payables	211,702	133,250	71,427	416,379	631,896	(215,517)
	Long-Term Loans and Other Liabilities	1,815,000	591,000	-	2,406,000	2,406,000	-
	Beginning Net Assets	5,504,053	4,089,022	19,995	9,613,070	9,897,051	(283,981)
	Net Income (Loss) to Date	(164,104)	(139,008)	(334,709)	(637,821)	(283,981)	(353,840)
	Total Liabilities & Equity	7,553,485	4,710,066	(243,287)	12,020,264	12,851,108	(830,844)

Budget Development

Process begins in late winter/early spring with budget approval by June 30



Pending Items



SB740 forecast assumes 85% prorated, conservative estimate – actual could be up to \$100k more if fully funded

Spending of one-time relief funds

PPP Loan forgiveness

Cash flow - deferrals

COVID, extent of online learning

SB820 Growth Funding - LALPA

Exhibits



LALA
Income Statement
As of Nov FY2021

	Actual			YTD	Budget						
	Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	420,949	994,875	437,538	2,496,739	8,718,035	8,718,035	8,718,035	-	-	6,221,296	29%
Federal Revenue	942,414	23,379	85,580	1,079,757	3,825,563	3,825,563	3,825,563	-	-	2,745,806	28%
Other State Revenues	39,943	39,943	-	169,757	1,800,961	1,800,961	1,800,961	-	-	1,631,204	9%
Local Revenues	4,026	2,158	1,277	10,970	854,789	854,789	857,836	3,047	3,047	846,865	1%
Fundraising and Grants	-	25,000	-	25,000	25,000	25,000	25,000	-	-	-	100%
Total Revenue	1,407,332	1,085,355	524,395	3,782,223	15,224,348	15,224,348	15,227,395	3,047	3,047	11,445,171	25%
Expenses											
Compensation and Benefits	600,252	595,399	592,145	2,608,673	7,296,853	7,296,853	7,297,192	(339)	(339)	4,688,519	36%
Books and Supplies	162,921	169,670	98,263	707,045	1,825,864	1,825,864	1,828,452	(2,588)	(2,588)	1,121,407	39%
Services and Other Operating Expenditures	306,099	223,653	204,342	1,104,325	3,825,728	3,825,728	3,828,775	(3,047)	(3,047)	2,724,450	29%
Depreciation	-	-	-	-	220,285	220,285	220,285	-	-	220,285	0%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	1,069,272	988,722	894,750	4,420,044	13,168,731	13,168,731	13,174,704	(5,973)	(5,973)	8,754,661	34%
Operating Income	338,059	96,633	(370,355)	(637,820)	2,055,617	2,055,617	2,052,691	(2,927)	(2,927)	2,690,511	
Fund Balance											
Beginning Balance (Unaudited)					9,613,070	9,613,070	9,613,070				
Operating Income					2,055,617	2,055,617	2,052,691				
Ending Fund Balance					11,668,687	11,668,687	11,665,761				
Fund Balance as a % of Expenses						89%	89%	89%			

LALA
Income Statement
As of Nov FY2021

	Actual			YTD	Budget						
	Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
KEY ASSUMPTIONS											
Enrollment Summary											
K-3					213	213	213	-	-		
4-6					187	187	187	-	-		
7-8					169	169	169	-	-		
9-12					236	236	236	-	-		
Total Enrolled					805	805	805	-	-		
ADA %											
K-3					94.0%	94.0%	94.0%	0.0%	0.0%		
4-6					94.9%	94.9%	94.9%	0.0%	0.0%		
7-8					95.6%	95.6%	95.6%	0.0%	0.0%		
9-12					93.8%	93.8%	93.8%	0.0%	0.0%		
Average ADA %					94.5%	94.5%	94.5%	0.0%	0.0%		
ADA											
K-3					200.32	200.32	200.32	-	-		
4-6					177.52	177.52	177.52	-	-		
7-8					161.49	161.49	161.49	-	-		
9-12					221.37	221.37	221.37	-	-		
Total ADA					760.70	760.70	760.70	-	-		

LALA
Income Statement
As of Nov FY2021

	Actual			YTD	Budget						
	Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
REVENUE											
LCFF Entitlement											
8011 Charter Schools General Purpose Entitlement - State Aid	243,077	437,538	437,538	1,361,230	4,976,685	4,976,685	4,976,685	-	-	3,615,455	27%
8012 Education Protection Account Entitlement	-	379,465	-	379,465	1,517,858	1,517,858	1,517,858	-	-	1,138,393	25%
8019 State Aid - Prior Years	-	-	-	87	87	87	87	-	-	-	100%
8096 Charter Schools in Lieu of Property Taxes	177,872	177,872	-	755,957	2,223,404	2,223,404	2,223,404	-	-	1,467,447	34%
SUBTOTAL - LCFF Entitlement	420,949	994,875	437,538	2,496,739	8,718,035	8,718,035	8,718,035	-	-	6,221,296	29%
Federal Revenue											
8181 Special Education - Entitlement	12,615	12,615	-	53,614	157,686	157,686	157,686	-	-	104,072	34%
8220 Child Nutrition Programs	-	-	-	-	685,685	685,685	685,685	-	-	685,685	0%
8291 Title I	-	-	77,000	77,000	309,944	309,944	309,944	-	-	232,944	25%
8292 Title II	-	5,771	-	5,771	52,396	52,396	52,396	-	-	46,625	11%
8293 Title III	-	-	8,580	8,580	33,665	33,665	33,665	-	-	25,085	25%
8294 Title IV	-	4,993	-	4,993	23,318	23,318	23,318	-	-	18,325	21%
8296 Other Federal Revenue (Title IV SSAE Competitive Grant, CARE)	929,799	-	-	929,799	2,562,870	2,562,870	2,562,870	-	-	1,633,071	36%
SUBTOTAL - Federal Revenue	942,414	23,379	85,580	1,079,757	3,825,563	3,825,563	3,825,563	-	-	2,745,806	28%
Other State Revenue											
8381 Special Education - Entitlement (State)	39,943	39,943	-	169,757	499,285	499,285	499,285	-	-	329,528	34%
8520 Child Nutrition - State	-	-	-	-	54,613	54,613	54,613	-	-	54,613	0%
8545 School Facilities Apportionments	-	-	-	-	607,204	607,204	607,204	-	-	607,204	0%
8550 Mandated Cost Reimbursements	-	-	-	-	19,469	19,469	19,469	-	-	19,469	0%
8560 State Lottery Revenue	-	-	-	-	156,521	156,521	156,521	-	-	156,521	0%
8590 All Other State Revenue	-	-	-	-	463,869	463,869	463,869	-	-	463,869	0%
SUBTOTAL - Other State Revenue	39,943	39,943	-	169,757	1,800,961	1,800,961	1,800,961	-	-	1,631,204	9%
Local Revenue											
8660 Interest	4,026	2,158	1,277	10,970	20,000	20,000	20,000	-	-	9,030	55%
8721 CMO Fees Revenue	-	-	-	-	834,789	834,789	837,836	3,047	3,047	837,836	0%
SUBTOTAL - Local Revenue	4,026	2,158	1,277	10,970	854,789	854,789	857,836	3,047	3,047	846,865	1%
Fundraising and Grants											
8850 Donations - temporarily restricted	-	25,000	-	25,000	25,000	25,000	25,000	-	-	-	100%
SUBTOTAL - Fundraising and Grants	-	25,000	-	25,000	25,000	25,000	25,000	-	-	-	100%
TOTAL REVENUE	1,407,332	1,085,355	524,395	3,782,223	15,224,348	15,224,348	15,227,395	3,047	3,047	11,445,171	25%

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	Actual			YTD	Budget							
	Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent	
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1100	Teachers Salaries	271,374	276,439	281,445	1,096,808	3,437,640	3,437,640	3,437,640	-	-	2,340,832	32%
1103	Teacher - Substitute Pay	3,800	4,180	2,660	12,540	85,133	85,133	85,133	-	-	72,593	15%
1300	Certificated Supervisor & Administrator Salaries	75,125	68,722	68,472	376,449	895,069	895,069	895,069	-	-	518,619	42%
1900	Certificated Other Salaries	9,096	9,476	8,146	37,714	105,339	105,339	105,339	-	-	67,625	36%
	SUBTOTAL - Certificated Salaries	359,395	358,817	360,723	1,523,512	4,523,181	4,523,181	4,523,181	-	-	2,999,669	34%
Classified Salaries												
2100	Classified Instructional Aide Salaries	22,830	23,640	18,528	82,971	211,734	211,734	211,734	-	-	128,762	39%
2300	Classified Supervisor & Administrator Salaries	10,300	10,300	10,300	51,400	123,000	123,000	123,000	-	-	71,600	42%
2400	Classified Clerical & Office Salaries	20,695	20,563	21,131	103,003	257,179	257,179	257,490	(311)	(311)	154,487	40%
2900	Classified Other Salaries	24,787	24,979	24,236	113,402	258,111	258,111	258,111	-	-	144,709	44%
2930	Other Classified - Maintenance/grounds	13,632	13,618	13,026	66,922	163,640	163,640	163,640	-	-	96,718	41%
	SUBTOTAL - Classified Salaries	92,243	93,101	87,221	417,698	1,013,663	1,013,663	1,013,974	(311)	(311)	596,276	41%
Employee Benefits												
3100	STRS	57,410	57,338	57,165	235,228	716,518	716,518	716,518	-	-	481,290	33%
3300	OASDI-Medicare-Alternative	12,561	12,629	12,224	59,597	148,497	148,497	148,520	(24)	(24)	88,923	40%
3400	Health & Welfare Benefits	71,854	66,891	68,259	339,197	754,377	754,377	754,377	-	-	415,180	45%
3500	Unemployment Insurance	218	47	54	1,143	47,981	47,981	47,981	-	-	46,838	2%
3600	Workers Comp Insurance	5,438	5,443	5,366	26,633	66,442	66,442	66,446	(4)	(4)	39,813	40%
3900	Other Employee Benefits	1,133	1,133	1,133	5,664	26,194	26,194	26,194	-	-	20,530	22%
	SUBTOTAL - Employee Benefits	148,614	143,481	144,201	667,463	1,760,009	1,760,009	1,760,036	(28)	(28)	1,092,573	38%
Books & Supplies												
4100	Approved Textbooks & Core Curricula Materials	34,010	-	-	37,294	40,044	40,044	37,294	2,750	2,750	-	100%
4200	Books & Other Reference Materials	-	-	-	-	2,772	2,772	2,108	664	664	2,108	0%
4315	Custodial Supplies	1,088	3,110	1,136	7,029	22,839	22,839	22,839	-	-	15,809	31%
4320	Educational Software	28,378	6,585	22,290	228,493	231,741	231,741	237,079	(5,338)	(5,338)	8,586	96%
4325	Instructional Materials & Supplies	15,741	13,993	4,043	38,708	51,739	51,739	51,739	-	-	13,031	75%
4330	Office Supplies	1,415	12,551	6,399	32,612	55,219	55,219	55,298	(79)	(79)	22,686	59%
4350	Uniforms	-	-	-	897	7,000	7,000	7,000	-	-	6,103	13%
4352	ASES	19,374	-	39,323	74,458	390,552	390,552	390,552	-	-	316,094	19%
4400	Noncapitalized Equipment	37,580	107,003	7,011	203,802	219,458	219,458	220,043	(585)	(585)	16,241	93%
4410	Classroom Furniture, Equipment & Supplies	-	-	-	-	6,500	6,500	6,500	-	-	6,500	0%
4710	Student Food Services	25,336	26,429	18,061	83,752	798,000	798,000	798,000	-	-	714,248	10%
	SUBTOTAL - Books and Supplies	162,921	169,670	98,263	707,045	1,825,864	1,825,864	1,828,452	(2,588)	(2,588)	1,121,407	39%
Services & Other Operating Expenses												
5200	Travel & Conferences	695	-	-	695	20,592	20,592	20,592	-	-	19,897	3%
5300	Dues & Memberships	-	-	7,869	14,055	19,995	19,995	19,995	-	-	5,940	70%
5400	Insurance	11,514	10,239	13,860	68,174	116,142	116,142	116,142	-	-	47,968	59%
5605	Equipment Leases	2,256	1,855	1,954	10,226	39,154	39,154	39,154	-	-	28,928	26%
5610	Rent	80,543	80,543	80,543	402,714	966,513	966,513	966,513	-	-	563,799	42%
5615	Repairs and Maintenance - Building	-	230	9,176	10,656	76,400	76,400	76,400	-	-	65,744	14%
5617	Repairs and Maintenance - Other Equipment	445	654	2,341	3,440	27,402	27,402	27,402	-	-	23,962	13%
5803	Accounting Fees	-	-	8,429	16,829	26,000	26,000	26,000	-	-	9,171	65%
5807	Family Outreach	-	-	-	-	8,050	8,050	8,050	-	-	8,050	0%
5809	Banking Fees	15	15	(15)	53	448	448	448	-	-	395	12%
5812	Business Services	5,113	5,113	5,113	36,513	73,650	73,650	73,650	-	-	37,138	50%

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		Actual			YTD	Budget						
		Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
5813	College Readiness Expense	6,120	4,165	-	12,035	32,535	32,535	32,535	-	-	20,500	37%
5815	Consultants - Instructional	39,980	-	-	39,980	48,830	48,830	48,830	-	-	8,850	82%
5820	Consultants: Non Instructional	29,652	17,724	11,516	75,486	135,918	135,918	135,918	-	-	60,432	56%
5824	District Oversight Fees	6,882	6,882	-	29,249	87,180	87,180	87,180	-	-	57,931	34%
5836	Fingerprinting	-	-	-	-	1,310	1,310	1,310	-	-	1,310	0%
5845	Legal Fees	16,757	-	905	17,662	60,000	60,000	60,000	-	-	42,338	29%
5851	Marketing and Student Recruiting	-	-	-	-	7,000	7,000	7,000	-	-	7,000	0%
5857	Payroll Fees	2,162	2,056	1,236	9,261	26,609	26,609	26,609	-	-	17,348	35%
5858	CMO Fees Expense	-	-	-	-	834,789	834,789	837,836	(3,047)	(3,047)	837,836	0%
5860	Printing and Reproduction	-	-	32	32	4,715	4,715	4,715	-	-	4,683	1%
5863	Professional Development	4,398	31,289	23,287	73,318	134,958	134,958	134,958	-	-	61,640	54%
5866	Van Expenses	149	-	-	149	5,200	5,200	5,200	-	-	5,051	3%
5869	Special Education Contract Instructors	34,707	32,667	20,087	96,893	497,192	497,192	497,192	-	-	400,299	19%
5872	Special Education Encroachment	10,512	10,512	-	44,674	131,394	131,394	131,394	-	-	86,720	34%
5874	Sports	2,299	235	-	7,991	37,500	37,500	37,500	-	-	29,509	21%
5875	Staff Recruiting	296	432	233	1,522	2,080	2,080	2,080	-	-	558	73%
5877	Student Activities	1,268	375	594	(1,913)	28,000	28,000	28,000	-	-	29,913	-7%
5878	Student Assessment	5,520	-	-	5,520	10,932	10,932	10,932	-	-	5,412	50%
5881	Student Information System	7,859	-	-	7,859	7,859	7,859	7,859	-	-	-	100%
5884	Substitutes	3,460	4,535	3,325	11,320	108,650	108,650	108,650	-	-	97,330	10%
5887	Technology Services	26,983	6,099	6,219	52,880	104,475	104,475	104,475	-	-	51,595	51%
5899	Miscellaneous Operating Expenses	-	-	-	-	25	25	25	-	-	25	0%
5900	Communications	6,196	7,948	6,631	53,959	134,104	134,104	134,104	-	-	80,146	40%
5915	Postage and Delivery	319	86	1,009	3,094	10,126	10,126	10,126	-	-	7,032	31%
SUBTOTAL - Services & Other Operating Exp.		306,099	223,653	204,342	1,104,325	3,825,728	3,825,728	3,828,775	(3,047)	(3,047)	2,724,450	29%
Capital Outlay & Depreciation												
6900	Depreciation	-	-	-	-	220,285	220,285	220,285	-	-	220,285	0%
SUBTOTAL - Capital Outlay & Depreciation		-	-	-	-	220,285	220,285	220,285	-	-	220,285	0%
Other Outflows												
SUBTOTAL - Other Outflows		-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES		1,069,272	988,722	894,750	4,420,044	13,168,731	13,168,731	13,174,704	(5,973)	(5,973)	8,754,661	34%

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	Actual			YTD	Budget						
	Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	253,127	607,431	264,335	1,510,951	5,314,427	5,314,427	5,314,427	-	-	3,803,476	28%
Federal Revenue	575,962	18,301	48,328	659,550	2,242,350	2,242,350	2,242,350	-	-	1,582,800	29%
Other State Revenues	23,865	23,865	-	101,426	1,045,693	1,045,693	1,045,693	-	-	944,267	10%
Local Revenues	-	-	-	-	-	-	-	-	-	-	-
Fundraising and Grants	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	852,954	649,597	312,663	2,271,927	8,602,470	8,602,470	8,602,470	-	-	6,330,543	26%
Expenses											
Compensation and Benefits	334,989	327,184	320,575	1,422,510	4,052,352	4,052,352	4,049,644	2,708	2,708	2,627,134	35%
Books and Supplies	105,745	42,327	59,695	387,232	1,012,356	1,012,356	1,014,944	(2,588)	(2,588)	627,712	38%
Services and Other Operating Expenditures	160,166	145,921	120,249	626,289	2,242,724	2,242,724	2,244,544	(1,820)	(1,820)	1,618,255	28%
Depreciation	-	-	-	-	139,730	139,730	139,730	-	-	139,730	0%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	600,900	515,433	500,518	2,436,031	7,447,163	7,447,163	7,448,863	(1,700)	(1,700)	5,012,832	33%
Operating Income	252,054	134,164	(187,855)	(164,104)	1,155,307	1,155,307	1,153,607	(1,700)	(1,700)	1,317,711	
Fund Balance											
Beginning Balance (Unaudited)					5,504,053	5,504,053	5,504,053				
Operating Income					1,155,307	1,155,307	1,153,607				
Ending Fund Balance					6,659,360	6,659,360	6,657,660				
Fund Balance as a % of Expenses					89%	89%	89%				
KEY ASSUMPTIONS											
Enrollment Summary											
4-6					75	75	75	-	-		
7-8					169	169	169	-	-		
9-12					236	236	236	-	-		
Total Enrolled					480	480	480	-	-		
ADA %											
4-6					95.5%	95.5%	95.5%	0.0%	0.0%		
7-8					95.6%	95.6%	95.6%	0.0%	0.0%		
9-12					93.8%	93.8%	93.8%	0.0%	0.0%		
Average ADA %					94.7%	94.7%	94.7%	0.0%	0.0%		
ADA											
4-6					71.64	71.64	71.64	-	-		
7-8					161.49	161.49	161.49	-	-		
9-12					221.37	221.37	221.37	-	-		
Total ADA					454.50	454.50	454.50	-	-		
REVENUE											
LCFF Entitlement											
8011 Charter Schools General Purpose Entitlement - State Aid	146,853	264,335	264,335	822,376	3,038,623	3,038,623	3,038,623	-	-	2,216,247	27%
8012 Education Protection Account Entitlement	-	236,822	-	236,822	947,286	947,286	947,286	-	-	710,464	25%
8019 State Aid - Prior Years	-	-	-	87	87	87	87	-	-	-	100%
8096 Charter Schools in Lieu of Property Taxes	106,274	106,274	-	451,666	1,328,431	1,328,431	1,328,431	-	-	876,765	34%
SUBTOTAL - LCFF Entitlement	253,127	607,431	264,335	1,510,951	5,314,427	5,314,427	5,314,427	-	-	3,803,476	28%

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	Actual			YTD	Budget						
	Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs.	Approved Budget v2 vs.	Current Forecast	% Current
								Current Forecast	Current Forecast	Forecast Remaining	Forecast Spent
Federal Revenue											
8181 Special Education - Entitlement	7,537	7,537	-	32,033	94,213	94,213	94,213	-	-	62,180	34%
8220 Child Nutrition Programs	-	-	-	-	376,648	376,648	376,648	-	-	376,648	0%
8291 Title I	-	-	44,696	44,696	178,537	178,537	178,537	-	-	133,841	25%
8292 Title II	-	5,771	-	5,771	23,520	23,520	23,520	-	-	17,749	25%
8293 Title III	-	-	3,632	3,632	12,957	12,957	12,957	-	-	9,325	28%
8294 Title IV	-	4,993	-	4,993	13,318	13,318	13,318	-	-	8,325	37%
8296 Other Federal Revenue (Title IV SSAE Competitive Grant, CARE)	568,425	-	-	568,425	1,543,156	1,543,156	1,543,156	-	-	974,731	37%
SUBTOTAL - Federal Revenue	575,962	18,301	48,328	659,550	2,242,350	2,242,350	2,242,350	-	-	1,582,800	29%
Other State Revenue											
8381 Special Education - Entitlement (State)	23,865	23,865	-	101,426	298,311	298,311	298,311	-	-	196,885	34%
8520 Child Nutrition - State	-	-	-	-	30,114	30,114	30,114	-	-	30,114	0%
8545 School Facilities Apportionments	-	-	-	-	347,573	347,573	347,573	-	-	347,573	0%
8550 Mandated Cost Reimbursements	-	-	-	-	14,306	14,306	14,306	-	-	14,306	0%
8560 State Lottery Revenue	-	-	-	-	93,517	93,517	93,517	-	-	93,517	0%
8590 All Other State Revenue	-	-	-	-	261,871	261,871	261,871	-	-	261,871	0%
SUBTOTAL - Other State Revenue	23,865	23,865	-	101,426	1,045,693	1,045,693	1,045,693	-	-	944,267	10%
Local Revenue											
SUBTOTAL - Local Revenue	-	-	-	-	-	-	-	-	-	-	-
Fundraising and Grants											
SUBTOTAL - Fundraising and Grants	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	852,954	649,597	312,663	2,271,927	8,602,470	8,602,470	8,602,470	-	-	6,330,543	26%
EXPENSES											
Compensation & Benefits											
Certificated Salaries											
1100 Teachers Salaries	150,820	153,434	152,012	604,552	1,946,541	1,946,541	1,946,541	-	-	1,341,989	31%
1103 Teacher - Substitute Pay	3,800	4,180	2,660	12,540	73,733	73,733	73,733	-	-	61,193	17%
1300 Certificated Supervisor & Administrator Salaries	35,142	28,739	28,489	165,534	370,467	370,467	370,467	-	-	204,933	45%
1900 Certificated Other Salaries	5,296	5,296	5,296	21,184	62,969	62,969	62,969	-	-	41,785	34%
SUBTOTAL - Certificated Salaries	195,058	191,649	188,458	803,810	2,453,710	2,453,710	2,453,710	-	-	1,649,900	33%
Classified Salaries											
2100 Classified Instructional Aide Salaries	10,856	11,468	9,252	39,536	103,158	103,158	103,158	-	-	63,622	38%
2400 Classified Clerical & Office Salaries	16,636	16,468	16,710	79,603	192,769	192,769	190,281	2,488	2,488	110,677	42%
2900 Classified Other Salaries	20,221	20,450	19,916	92,114	217,733	217,733	217,733	-	-	125,619	42%
2930 Other Classified - Maintenance/grounds	10,420	10,406	9,960	51,008	123,680	123,680	123,680	-	-	72,672	41%
SUBTOTAL - Classified Salaries	58,133	58,792	55,838	262,261	637,340	637,340	634,852	2,488	2,488	372,590	41%
Employee Benefits											
3100 STRS	30,942	30,733	30,374	126,504	388,905	388,905	388,905	-	-	262,401	33%
3300 OASDI-Medicare-Alternative	6,746	6,999	6,667	32,481	87,164	87,164	86,974	190	190	54,493	37%
3400 Health & Welfare Benefits	40,944	35,970	36,293	182,188	420,537	420,537	420,537	-	-	238,349	43%
3500 Unemployment Insurance	118	26	29	615	27,604	27,604	27,604	-	-	26,989	2%
3600 Workers Comp Insurance	3,048	3,016	2,915	14,650	37,093	37,093	37,063	30	30	22,413	40%
SUBTOTAL - Employee Benefits	81,798	76,743	76,278	356,439	961,303	961,303	961,083	220	220	604,644	37%

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	Actual			YTD	Budget						
	Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
TOTAL EXPENSES	600,900	515,433	500,518	2,436,031	7,447,163	7,447,163	7,448,863	(1,700)	(1,700)	5,012,832	33%

LALPA
Income Statement
As of Nov FY2021

	Actual			YTD	Budget						
	Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	167,822	387,444	173,203	985,788	3,403,608	3,403,608	3,403,608	-	-	2,417,820	29%
Federal Revenue	366,452	5,078	37,252	420,207	1,583,213	1,583,213	1,583,213	-	-	1,163,006	27%
Other State Revenues	16,078	16,078	-	68,331	755,268	755,268	755,268	-	-	686,937	9%
Local Revenues	-	-	-	-	-	-	-	-	-	-	-
Fundraising and Grants	-	25,000	-	25,000	25,000	25,000	25,000	-	-	-	100%
Total Revenue	550,352	433,600	210,455	1,499,326	5,767,089	5,767,089	5,767,089	-	-	4,267,763	26%
Expenses											
Compensation and Benefits	212,837	215,874	219,480	909,582	2,556,159	2,556,159	2,556,159	-	-	1,646,577	36%
Books and Supplies	57,176	127,343	38,157	319,252	811,078	811,078	811,078	-	-	491,826	39%
Services and Other Operating Expenditures	136,222	69,849	68,916	409,500	1,418,988	1,418,988	1,420,214	(1,226)	(1,226)	1,010,714	29%
Depreciation	-	-	-	-	80,555	80,555	80,555	-	-	80,555	0%
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	406,235	413,066	326,553	1,638,334	4,866,780	4,866,780	4,868,006	(1,226)	(1,226)	3,229,672	34%
Operating Income	144,117	20,534	(116,098)	(139,008)	900,310	900,310	899,083	(1,226)	(1,226)	1,038,091	
Fund Balance											
Beginning Balance (Unaudited)					4,089,022	4,089,022	4,089,022				
Operating Income					900,310	900,310	899,083				
Ending Fund Balance					4,989,332	4,989,332	4,988,105				
Fund Balance as a % of Expenses					103%	103%	102%				
KEY ASSUMPTIONS											
Enrollment Summary											
K-3					213	213	213	-	-		
4-6					112	112	112	-	-		
Total Enrolled					325	325	325	-	-		
ADA %											
K-3					94.0%	94.0%	94.0%	0.0%	0.0%		
4-6					94.5%	94.5%	94.5%	0.0%	0.0%		
Average ADA %					94.2%	94.2%	94.2%	0.0%	0.0%		
ADA											
K-3					200.32	200.32	200.32	-	-		
4-6					105.88	105.88	105.88	-	-		
Total ADA					306.20	306.20	306.20	-	-		
REVENUE											
LCFF Entitlement											
8011 Charter Schools General Purpose Entitlement - State Aid	96,224	173,203	173,203	538,854	1,938,063	1,938,063	1,938,063	-	-	1,399,209	28%
8012 Education Protection Account Entitlement	-	142,643	-	142,643	570,572	570,572	570,572	-	-	427,929	25%
8096 Charter Schools in Lieu of Property Taxes	71,598	71,598	-	304,291	894,974	894,974	894,974	-	-	590,683	34%
SUBTOTAL - LCFF Entitlement	167,822	387,444	173,203	985,788	3,403,608	3,403,608	3,403,608	-	-	2,417,820	29%
Federal Revenue											
8181 Special Education - Entitlement	5,078	5,078	-	21,581	63,472	63,472	63,472	-	-	41,891	34%
8220 Child Nutrition Programs	-	-	-	-	309,036	309,036	309,036	-	-	309,036	0%

LALPA
Income Statement
As of Nov FY2021

		Actual			YTD	Budget						
		Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
8291	Title I	-	-	32,304	32,304	131,407	131,407	131,407	-	-	99,103	25%
8292	Title II	-	-	-	-	28,876	28,876	28,876	-	-	28,876	0%
8293	Title III	-	-	4,948	4,948	20,708	20,708	20,708	-	-	15,760	24%
8294	Title IV	-	-	-	-	10,000	10,000	10,000	-	-	10,000	0%
8296	Other Federal Revenue (Title IV SSAE Competitive Grant, CARE)	361,374	-	-	361,374	1,019,714	1,019,714	1,019,714	-	-	658,340	35%
SUBTOTAL - Federal Revenue		366,452	5,078	37,252	420,207	1,583,213	1,583,213	1,583,213	-	-	1,163,006	27%
Other State Revenue												
8381	Special Education - Entitlement (State)	16,078	16,078	-	68,331	200,974	200,974	200,974	-	-	132,643	34%
8520	Child Nutrition - State	-	-	-	-	24,499	24,499	24,499	-	-	24,499	0%
8545	School Facilities Apportionments	-	-	-	-	259,631	259,631	259,631	-	-	259,631	0%
8550	Mandated Cost Reimbursements	-	-	-	-	5,163	5,163	5,163	-	-	5,163	0%
8560	State Lottery Revenue	-	-	-	-	63,003	63,003	63,003	-	-	63,003	0%
8590	All Other State Revenue	-	-	-	-	201,998	201,998	201,998	-	-	201,998	0%
SUBTOTAL - Other State Revenue		16,078	16,078	-	68,331	755,268	755,268	755,268	-	-	686,937	9%
Local Revenue												
SUBTOTAL - Local Revenue		-	-	-	-	-	-	-	-	-	-	
Fundraising and Grants												
8850	Donations - temporarily restricted	-	25,000	-	25,000	25,000	25,000	25,000	-	-	-	100%
SUBTOTAL - Fundraising and Grants		-	25,000	-	25,000	25,000	25,000	25,000	-	-	-	100%
TOTAL REVENUE		550,352	433,600	210,455	1,499,326	5,767,089	5,767,089	5,767,089	-	-	4,267,763	26%
EXPENSES												
Compensation & Benefits												
Certificated Salaries												
1100	Teachers Salaries	120,554	123,005	129,433	492,256	1,491,099	1,491,099	1,491,099	-	-	998,843	33%
1103	Teacher - Substitute Pay	-	-	-	-	11,400	11,400	11,400	-	-	11,400	0%
1300	Certificated Supervisor & Administrator Salaries	9,525	9,525	9,525	48,624	119,272	119,272	119,272	-	-	70,648	41%
1900	Certificated Other Salaries	3,800	4,180	2,850	16,530	42,370	42,370	42,370	-	-	25,840	39%
SUBTOTAL - Certificated Salaries		133,879	136,710	141,807	557,410	1,664,141	1,664,141	1,664,141	-	-	1,106,731	33%
Classified Salaries												
2100	Classified Instructional Aide Salaries	11,973	12,172	9,276	43,436	108,576	108,576	108,576	-	-	65,140	40%
2400	Classified Clerical & Office Salaries	4,059	4,095	4,422	20,600	64,410	64,410	64,410	-	-	43,810	32%
2900	Classified Other Salaries	4,566	4,529	4,320	21,288	40,378	40,378	40,378	-	-	19,090	53%
2930	Other Classified - Maintenance/grounds	3,212	3,212	3,066	15,914	39,960	39,960	39,960	-	-	24,046	40%
SUBTOTAL - Classified Salaries		23,810	24,008	21,083	101,238	253,324	253,324	253,324	-	-	152,086	40%
Employee Benefits												
3100	STRS	21,549	21,686	22,096	82,738	263,057	263,057	263,057	-	-	180,319	31%
3300	OASDI-Medicare-Alternative	4,606	4,491	4,444	21,279	45,698	45,698	45,698	-	-	24,420	47%
3400	Health & Welfare Benefits	27,012	27,024	28,068	137,116	288,266	288,266	288,266	-	-	151,150	48%
3500	Unemployment Insurance	79	17	20	416	18,663	18,663	18,663	-	-	18,247	2%
3600	Workers Comp Insurance	1,902	1,938	1,962	9,385	23,010	23,010	23,010	-	-	13,624	41%
SUBTOTAL - Employee Benefits		55,148	55,156	56,590	250,934	638,694	638,694	638,694	-	-	387,760	39%
Books & Supplies												
4100	Approved Textbooks & Core Curricula Materials	6,661	-	-	6,661	6,661	6,661	6,661	-	-	-	100%
4200	Books & Other Reference Materials	-	-	-	-	2,500	2,500	1,915	585	585	1,915	0%

LALPA
Income Statement
As of Nov FY2021

		Actual			YTD	Budget						
		Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
4315	Custodial Supplies	33	1,947	568	3,224	8,839	8,839	8,839	-	-	5,615	36%
4320	Educational Software	1,046	-	5,206	59,905	64,666	64,666	64,666	-	-	4,761	93%
4325	Instructional Materials & Supplies	13,423	78	3,769	18,596	25,000	25,000	25,000	-	-	6,404	74%
4330	Office Supplies	863	4,321	2,853	12,155	20,000	20,000	20,000	-	-	7,845	61%
4350	Uniforms	-	-	-	-	1,500	1,500	1,500	-	-	1,500	0%
4352	ASES	8,694	-	15,441	26,952	173,106	173,106	173,106	-	-	146,155	16%
4400	Noncapitalized Equipment	13,263	106,505	764	148,895	148,806	148,806	149,391	(585)	(585)	496	100%
4710	Student Food Services	13,192	14,493	9,556	42,866	360,000	360,000	360,000	-	-	317,134	12%
SUBTOTAL - Books and Supplies		57,176	127,343	38,157	319,252	811,078	811,078	811,078	-	-	491,826	39%
Services & Other Operating Expenses												
5200	Travel & Conferences	-	-	-	-	5,000	5,000	5,000	-	-	5,000	0%
5300	Dues & Memberships	-	-	3,310	4,194	6,000	6,000	6,000	-	-	1,806	70%
5400	Insurance	3,838	3,413	4,620	22,725	38,714	38,714	38,714	-	-	15,989	59%
5605	Equipment Leases	771	568	632	3,353	15,568	15,568	15,568	-	-	12,215	22%
5610	Rent	35,108	35,108	35,108	175,542	421,301	421,301	421,301	-	-	245,759	42%
5615	Repairs and Maintenance - Building	-	230	4,489	5,969	37,950	37,950	37,950	-	-	31,981	16%
5617	Repairs and Maintenance - Other Equipment	148	-	-	148	7,023	7,023	7,023	-	-	6,875	2%
5807	Family Outreach	-	-	-	-	2,500	2,500	2,500	-	-	2,500	0%
5815	Consultants - Instructional	20,950	-	-	20,950	28,830	28,830	28,830	-	-	7,880	73%
5820	Consultants: Non Instructional	19,445	5,523	4,413	34,380	51,557	51,557	51,557	-	-	17,177	67%
5824	District Oversight Fees	2,712	2,712	-	11,526	34,036	34,036	34,036	-	-	22,510	34%
5836	Fingerprinting	-	-	-	-	450	450	450	-	-	450	0%
5845	Legal Fees	16,757	-	541	17,297	20,000	20,000	20,000	-	-	2,703	86%
5851	Marketing and Student Recruiting	-	-	-	-	2,500	2,500	2,500	-	-	2,500	0%
5858	CMO Fees Expense	-	-	-	-	336,023	336,023	337,249	(1,226)	(1,226)	337,249	0%
5860	Printing and Reproduction	-	-	11	11	2,000	2,000	2,000	-	-	1,989	1%
5863	Professional Development	3,053	3,335	3,957	19,643	32,583	32,583	32,583	-	-	12,941	60%
5866	Van Expenses	74	-	-	74	1,500	1,500	1,500	-	-	1,426	5%
5869	Special Education Contract Instructors	12,610	9,874	6,697	32,352	185,000	185,000	185,000	-	-	152,648	17%
5872	Special Education Encroachment	4,232	4,232	-	17,984	52,889	52,889	52,889	-	-	34,905	34%
5874	Sports	-	-	-	-	5,000	5,000	5,000	-	-	5,000	0%
5875	Staff Recruiting	99	144	78	507	540	540	540	-	-	33	94%
5877	Student Activities	-	-	273	273	8,000	8,000	8,000	-	-	7,727	3%
5878	Student Assessment	2,760	-	-	2,760	2,944	2,944	2,944	-	-	184	94%
5881	Student Information System	2,620	-	-	2,620	2,620	2,620	2,620	-	-	-	100%
5884	Substitutes	-	-	-	-	46,550	46,550	46,550	-	-	46,550	0%
5887	Technology Services	8,994	2,033	2,073	17,857	33,156	33,156	33,156	-	-	15,299	54%
5900	Communications	1,938	2,649	2,210	17,859	35,753	35,753	35,753	-	-	17,894	50%
5915	Postage and Delivery	112	29	504	1,475	3,000	3,000	3,000	-	-	1,525	49%
SUBTOTAL - Services & Other Operating Exp.		136,222	69,849	68,916	409,500	1,418,988	1,418,988	1,420,214	(1,226)	(1,226)	1,010,714	29%
Capital Outlay & Depreciation												
6900	Depreciation	-	-	-	-	80,555	80,555	80,555	-	-	80,555	0%
SUBTOTAL - Capital Outlay & Depreciation		-	-	-	-	80,555	80,555	80,555	-	-	80,555	0%
Other Outflows												
SUBTOTAL - Other Outflows		-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES		406,235	413,066	326,553	1,638,334	4,866,780	4,866,780	4,868,006	(1,226)	(1,226)	3,229,672	34%

**Home Office
Income Statement
As of Nov FY2021**

	Actual			YTD	Budget						
	Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
SUMMARY											
Revenue											
LCFF Entitlement	-	-	-	-	-	-	-	-	-	-	-
Federal Revenue	-	-	-	-	-	-	-	-	-	-	-
Other State Revenues	-	-	-	-	-	-	-	-	-	-	-
Local Revenues	4,026	2,158	1,277	10,970	854,789	854,789	857,836	3,047	3,047	846,865	1%
Fundraising and Grants	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	4,026	2,158	1,277	10,970	854,789	854,789	857,836	3,047	3,047	846,865	1%
Expenses											
Compensation and Benefits	52,426	52,340	52,091	276,581	688,342	688,342	691,389	(3,047)	(3,047)	414,808	40%
Books and Supplies	-	-	412	561	2,430	2,430	2,430	-	-	1,869	23%
Services and Other Operating Expenditures	9,712	7,883	15,177	68,537	164,017	164,017	164,017	-	-	95,480	42%
Depreciation	-	-	-	-	-	-	-	-	-	-	-
Other Outflows	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	62,138	60,224	67,680	345,679	854,789	854,789	857,835	(3,047)	(3,047)	512,157	40%
Operating Income	(58,112)	(58,066)	(66,403)	(334,708)	0	0	0	(0)	(0)	334,708	
Fund Balance											
Beginning Balance (Unaudited)					19,995	19,995	19,995				
Operating Income					0	0	0				
Ending Fund Balance					19,995	19,995	19,995				
Fund Balance as a % of Expenses					2%	2%	2%				
KEY ASSUMPTIONS											
Enrollment Summary											
Total Enrolled					-	-	-	-	-		
ADA %											
Average ADA %											
ADA											
Total ADA					-	-	-	-	-		
REVENUE											
LCFF Entitlement											
SUBTOTAL - LCFF Entitlement	-	-	-	-	-	-	-	-	-	-	-
Federal Revenue											
SUBTOTAL - Federal Revenue	-	-	-	-	-	-	-	-	-	-	-
Other State Revenue											
SUBTOTAL - Other State Revenue	-	-	-	-	-	-	-	-	-	-	-
Local Revenue											
8660 Interest	4,026	2,158	1,277	10,970	20,000	20,000	20,000	-	-	9,030	55%
8721 CMO Fees Revenue	-	-	-	-	834,789	834,789	837,836	3,047	3,047	837,836	0%
SUBTOTAL - Local Revenue	4,026	2,158	1,277	10,970	854,789	854,789	857,836	3,047	3,047	846,865	1%
Fundraising and Grants											

**Home Office
Income Statement
As of Nov FY2021**

	Actual			YTD	Budget						
	Sep	Oct	Nov	Actual YTD	Approved Budget v2	Previous Forecast	Current Forecast	Previous Forecast vs. Current Forecast	Approved Budget v2 vs. Current Forecast	Current Forecast Remaining	% Current Forecast Spent
SUBTOTAL - Fundraising and Grants	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUE	4,026	2,158	1,277	10,970	854,789	854,789	857,836	3,047	3,047	846,865	1%
EXPENSES											
Compensation & Benefits											
Certificated Salaries											
1300 Certificated Supervisor & Administrator Salaries	30,458	30,458	30,458	162,292	405,330	405,330	405,330	-	-	243,038	40%
SUBTOTAL - Certificated Salaries	30,458	30,458	30,458	162,292	405,330	405,330	405,330	-	-	243,038	40%
Classified Salaries											
2300 Classified Supervisor & Administrator Salaries	10,300	10,300	10,300	51,400	123,000	123,000	123,000	-	-	71,600	42%
2400 Classified Clerical & Office Salaries	-	-	-	2,799	-	-	2,799	(2,799)	(2,799)	-	100%
SUBTOTAL - Classified Salaries	10,300	10,300	10,300	54,199	123,000	123,000	125,799	(2,799)	(2,799)	71,600	43%
Employee Benefits											
3100 STRS	4,919	4,919	4,696	25,987	64,556	64,556	64,556	-	-	38,570	40%
3300 OASDI-Medicare-Alternative	1,209	1,139	1,112	5,837	15,634	15,634	15,848	(214)	(214)	10,011	37%
3400 Health & Welfare Benefits	3,898	3,898	3,898	19,893	45,574	45,574	45,574	-	-	25,681	44%
3500 Unemployment Insurance	21	4	5	112	1,714	1,714	1,714	-	-	1,602	7%
3600 Workers Comp Insurance	489	489	489	2,598	6,340	6,340	6,374	(34)	(34)	3,776	41%
3900 Other Employee Benefits	1,133	1,133	1,133	5,664	26,194	26,194	26,194	-	-	20,530	22%
SUBTOTAL - Employee Benefits	11,668	11,582	11,333	60,090	160,012	160,012	160,260	(248)	(248)	100,169	37%
Books & Supplies											
4200 Books & Other Reference Materials	-	-	-	-	122	122	43	79	79	43	0%
4330 Office Supplies	-	-	149	298	219	219	298	(79)	(79)	0	100%
4400 Noncapitalized Equipment	-	-	263	263	2,089	2,089	2,089	-	-	1,826	13%
SUBTOTAL - Books and Supplies	-	-	412	561	2,430	2,430	2,430	-	-	1,869	23%
Services & Other Operating Expenses											
5200 Travel & Conferences	695	-	-	695	5,592	5,592	5,592	-	-	4,897	12%
5300 Dues & Memberships	-	-	-	1,995	1,995	1,995	1,995	-	-	-	100%
5803 Accounting Fees	-	-	8,429	16,829	26,000	26,000	26,000	-	-	9,171	65%
5807 Family Outreach	-	-	-	-	1,050	1,050	1,050	-	-	1,050	0%
5809 Banking Fees	15	15	(15)	53	448	448	448	-	-	395	12%
5812 Business Services	5,113	5,113	5,113	36,513	73,650	73,650	73,650	-	-	37,138	50%
5845 Legal Fees	-	-	364	364	20,000	20,000	20,000	-	-	19,636	2%
5857 Payroll Fees	2,162	2,056	1,236	9,261	26,609	26,609	26,609	-	-	17,348	35%
5863 Professional Development	1,345	700	50	2,444	7,093	7,093	7,093	-	-	4,649	34%
5899 Miscellaneous Operating Expenses	-	-	-	-	25	25	25	-	-	25	0%
5900 Communications	382	-	-	382	1,229	1,229	1,229	-	-	847	31%
5915 Postage and Delivery	-	-	-	-	326	326	326	-	-	326	0%
SUBTOTAL - Services & Other Operating Exp.	9,712	7,883	15,177	68,537	164,017	164,017	164,017	-	-	95,480	42%
Capital Outlay & Depreciation											
SUBTOTAL - Capital Outlay & Depreciation	-	-	-	-	-	-	-	-	-	-	-
Other Outflows											
SUBTOTAL - Other Outflows	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES	62,138	60,224	67,680	345,679	854,789	854,789	857,835	(3,047)	(3,047)	512,157	40%

LALA
Monthly Cash Forecast
As of Nov FY2021

	2020-21													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast			
Beginning Cash	5,291,511	5,247,795	5,270,455	5,574,845	5,691,773	5,302,087	5,127,637	5,707,398	6,123,492	5,743,662	5,680,889	5,521,127			
REVENUE															
LCFF Entitlement	133,404	509,973	420,949	994,875	437,538	622,937	1,002,400	705,296	425,986	612,226	232,774	232,875	8,718,035	2,386,803	
Federal Revenue	9,461	18,923	942,414	23,379	85,580	395,985	232,596	366,801	210,312	226,185	305,370	174,670	3,825,563	833,887	
Other State Revenue	29,957	59,914	39,943	39,943	-	92,092	346,965	369,233	13,480	82,263	304,449	(10,372)	1,800,961	433,093	
Other Local Revenue	1,599	1,910	4,026	2,158	1,277	(2,970)	2,000	2,000	2,000	2,000	2,000	839,836	857,836	-	
Fundraising & Grants	-	-	-	25,000	-	-	-	-	-	-	-	-	25,000	-	
TOTAL REVENUE	174,421	590,720	1,407,332	1,085,355	524,395	1,108,043	1,583,962	1,443,330	651,778	922,674	844,592	1,237,008	15,227,395	3,653,783	
EXPENSES															
Certificated Salaries	90,085	354,491	359,395	358,817	360,723	361,106	371,106	371,106	371,106	371,106	371,106	555,856	4,523,181	227,177	
Classified Salaries	63,130	82,003	92,243	93,101	87,221	80,957	87,333	87,333	87,333	87,333	87,333	77,262	1,013,974	1,392	
Employee Benefits	88,454	142,714	148,614	143,481	144,201	191,108	167,834	151,041	151,041	142,413	142,413	109,100	1,760,036	37,624	
Books & Supplies	65,401	210,789	162,921	169,670	98,263	288,119	117,753	153,117	153,612	125,884	144,790	138,394	1,828,452	(263)	
Services & Other Operating Expenses	171,560	198,671	306,099	223,653	204,342	304,611	261,889	266,353	270,231	260,426	260,426	1,089,345	3,828,775	11,169	
Capital Outlay & Depreciation	-	-	-	-	-	18,357	18,357	18,357	18,357	18,357	18,357	110,143	220,285	-	
Other Outflows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES	478,630	988,669	1,069,272	988,722	894,750	1,244,258	1,024,272	1,047,308	1,051,680	1,005,519	1,024,425	2,080,100	13,174,704	277,099	
Operating Cash Inflow (Outflow)	(304,208)	(397,948)	338,059	96,633	(370,355)	(136,215)	559,690	396,023	(399,901)	(82,845)	(179,833)	(843,092)	2,052,691	3,376,684	
Revenues - Prior Year Accruals	521,858	232,891	-	40,739	-	10,039	-	-	-	-	-	150,804	-	-	
Other Assets	73,150	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fixed Assets	-	-	(15,217)	(12,000)	-	20,071	20,071	20,071	20,071	20,071	20,071	127,074	-	-	
Expenses - Prior Year Accruals	(16,641)	(1,199)	-	-	-	(9,212)	-	-	-	-	-	-	-	-	
Accounts Payable - Current Year	(317,874)	188,916	(18,453)	(8,443)	(19,331)	(59,134)	-	-	-	-	-	-	-	-	
Ending Cash	5,247,795	5,270,455	5,574,845	5,691,773	5,302,087	5,127,637	5,707,398	6,123,492	5,743,662	5,680,889	5,521,127	4,955,913			

LALPA
Monthly Cash Forecast
As of Nov FY2021

	2020-21													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast	Forecast		
Beginning Cash	2,026,736	2,040,593	2,097,874	2,241,408	2,340,140	2,147,817	2,083,535	2,309,187	2,503,856	2,379,778	2,375,550	2,268,646			
REVENUE															
LCFF Entitlement	53,698	203,621	167,822	387,444	173,203	248,789	391,431	248,788	203,489	235,465	92,822	92,822	3,403,608	904,212	
Federal Revenue	3,808	7,617	366,452	5,078	37,252	54,665	65,139	136,657	43,656	59,529	81,631	8,014	1,583,213	713,715	
Other State Revenue	12,058	24,117	16,078	16,078	-	29,849	148,377	181,987	6,869	75,653	87,543	(12,881)	755,268	169,539	
Other Local Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fundraising & Grants	-	-	-	25,000	-	-	-	-	-	-	-	-	25,000	-	
TOTAL REVENUE	69,564	235,355	550,352	433,600	210,455	333,303	604,948	567,432	254,015	370,647	261,996	87,955	5,767,089	1,787,467	
EXPENSES															
Certificated Salaries	12,045	132,969	133,879	136,710	141,807	136,026	136,026	136,026	136,026	136,026	136,026	182,732	1,664,141	107,846	
Classified Salaries	13,426	18,911	23,810	24,008	21,083	17,851	22,373	22,373	22,373	22,373	22,373	22,373	253,324	-	
Employee Benefits	28,784	55,257	55,148	55,156	56,590	69,102	59,959	53,427	53,427	50,337	50,337	34,436	638,694	16,736	
Books & Supplies	25,525	71,052	57,176	127,343	38,157	68,305	69,366	69,366	69,480	75,438	69,462	70,407	811,078	-	
Services & Other Operating Expenses	62,475	72,038	136,222	69,849	68,916	108,017	93,286	93,286	98,502	92,417	92,417	426,704	1,420,214	6,085	
Capital Outlay & Depreciation	-	-	-	-	-	6,713	6,713	6,713	6,713	6,713	6,713	40,278	80,555	-	
Other Outflows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES	142,254	350,227	406,235	413,066	326,553	406,013	387,723	381,191	386,520	383,303	377,327	776,929	4,868,006	130,667	
Operating Cash Inflow (Outflow)	(72,690)	(114,872)	144,117	20,534	(116,098)	(72,710)	217,225	186,241	(132,505)	(12,656)	(115,331)	(688,974)	899,083	1,656,800	
Revenues - Prior Year Accruals	203,168	101,118	-	18,578	-	-	-	-	-	-	-	73,083			
Other Assets	28,833	-	-	-	-	-	-	-	-	-	-	-			
Fixed Assets	-	-	-	(12,000)	-	8,427	8,427	8,427	8,427	8,427	8,427	41,992			
Expenses - Prior Year Accruals	(12,511)	(1,095)	-	-	-	-	-	-	-	-	-	-			
Accounts Payable - Current Year	(132,942)	72,130	(583)	71,620	(76,225)	-	-	-	-	-	-	-			
Ending Cash	2,040,593	2,097,874	2,241,408	2,340,140	2,147,817	2,083,535	2,309,187	2,503,856	2,379,778	2,375,550	2,268,646	1,694,747			

LALA-HS/MS
Monthly Cash Forecast
As of Nov FY2021

	2020-21													Forecast	Remaining Balance
	Actuals & Forecast														
	Jul Actuals	Aug Actuals	Sep Actuals	Oct Actuals	Nov Actuals	Dec Forecast	Jan Forecast	Feb Forecast	Mar Forecast	Apr Forecast	May Forecast	Jun Forecast	Forecast		
Beginning Cash	3,193,189	3,210,402	3,243,706	3,469,185	3,546,446	3,397,557	3,409,082	3,829,585	4,116,725	3,926,592	3,933,661	3,945,739			
REVENUE															
LCFF Entitlement	79,706	306,352	253,127	607,431	264,335	374,148	610,969	456,507	222,497	376,760	139,951	140,052	5,314,427	1,482,591	
Federal Revenue	5,653	11,306	575,962	18,301	48,328	341,320	167,457	230,145	166,656	166,656	223,739	166,656	2,242,350	120,172	
Other State Revenue	17,899	35,797	23,865	23,865	-	62,243	198,588	187,247	6,610	6,610	216,905	2,510	1,045,693	263,554	
Other Local Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fundraising & Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL REVENUE	103,258	353,455	852,954	649,597	312,663	777,711	977,014	873,898	395,763	550,027	580,596	309,218	8,602,470	1,866,316	
EXPENSES															
Certificated Salaries	37,582	191,064	195,058	191,649	188,458	204,622	204,622	204,622	204,622	204,622	204,622	302,836	2,453,710	119,331	
Classified Salaries	36,656	52,842	58,133	58,792	55,838	53,006	54,710	54,710	54,710	54,710	54,710	44,640	634,852	1,392	
Employee Benefits	44,773	76,847	81,798	76,743	76,278	105,100	94,440	84,779	84,779	79,924	79,924	54,812	961,083	20,888	
Books & Supplies	39,876	139,589	105,745	42,327	59,695	218,715	48,212	83,656	84,131	49,768	75,328	67,901	1,014,944	-	
Services & Other Operating Expenses	88,866	111,087	160,166	145,921	120,249	185,569	154,527	158,991	157,653	153,933	153,933	648,565	2,244,544	5,084	
Capital Outlay & Depreciation	-	-	-	-	-	11,644	11,644	11,644	11,644	11,644	11,644	69,865	139,730	-	
Other Outflows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL EXPENSES	247,752	571,428	600,900	515,433	500,518	778,656	568,155	598,403	597,540	554,602	580,162	1,188,618	7,448,863	146,695	
Operating Cash Inflow (Outflow)	(144,494)	(217,973)	252,054	134,164	(187,855)	(946)	408,859	275,495	(201,777)	(4,575)	434	(879,400)	1,153,607	1,719,621	
Revenues - Prior Year Accruals	318,690	131,773	-	22,161	-	10,039	-	-	-	-	-	77,721	-	-	
Other Assets	38,988	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fixed Assets	-	-	(15,217)	-	-	11,644	11,644	11,644	11,644	11,644	11,644	85,082	-	-	
Expenses - Prior Year Accruals	(4,129)	(103)	-	-	-	(9,212)	-	-	-	-	-	-	-	-	
Accounts Payable - Current Year	(191,841)	119,608	(11,359)	(79,064)	38,965	-	-	-	-	-	-	-	-	-	
Ending Cash	3,210,402	3,243,706	3,469,185	3,546,446	3,397,557	3,409,082	3,829,585	4,116,725	3,926,592	3,933,661	3,945,739	3,229,141			