# LA Leadership Academy 2016-17 UAR

## KRISTIN DIETZ & KELSEY WROBEL SEPTEMBER 27, 2017



		2016/17	2016/17	Variance
		Approved Budget	Unaudited Actuals	
	LCFF Entitlement	8,922,555	8,818,597	(103,958)
	Federal Revenue	1,294,439	1,184,835	(109,604)
Devenue	Other State Revenues	1,869,632	1,883,746	14,114
Revenue	Local Revenues	845,298	930,174	84,876
	Fundraising and Grants	42,500	113,855	71,355
	Total Revenue	12,974,424	12,931,207	(43,217)
	Comp and Benefits	7,641,617	7,537,590	104,027
	Books and Supplies	1,768,808	1,820,331	(51,523)
Expenses	Services and Other Ops	3,074,499	3,270,119	(195,620)
	Depreciation	199,478	199,478	-
	Total Expenses	12,684,401	12,827,518	(143,117)
	Operating Income	290,023	103,689	(186,333)
Fund Balance	Beg. Balance	9,286,368	9,286,368	
	Operating Income	290,023	103,689	
Ending Fund Balance		9,576,391	9,390,057	
Ending Fund Ba	alance as % of Expenses	75.5%	73.2%	
Ending Cash B	alance		3,420,212	
Ending Cash Ba	alance as % of Expenses		27.6%	

#### **UA Operating Income \$118K less than Approved Budget**

		2016/17	2016/17	Variance
		Approved Budget	Unaudited Actuals	
	LCFF Entitlement	5,123,143	5,042,755	(80,388)
	Federal Revenue	726,856	690,226	(36,630)
Devereue	Other State Revenues	1,093,150	1,087,583	(5,567)
Revenue	Local Revenues	10,000	24,885	14,885
	Fundraising and Grants	40,000	82,636	42,636
	Total Revenue	6,993,149	6,928,085	(65,064)
	Comp and Benefits	4,122,381	4,032,947	89,434
Expenses	Books and Supplies	989,680	938,237	51,443
	Services and Other Ops	1,707,053	1,900,908	(193,855)
	Depreciation	127,417	127,417	0
	Total Expenses	6,946,531	6,999,509	(52,977)
	Operating Income	46,618	(71,423)	(118,041)
Fund Balance	Beg. Balance	5,669,380	5,669,380	
	Operating Income	46,618	(71,423)	
Ending Fund Ba	alance	5,715,998	5,597,957	
Ending Fund Ba	alance as % of Expenses	82.3%	80.0%	

#### FY 16-17 Unaudited Actuals - LALA

## 4

#### **Below-budget ADA & Special Education costs are main variances**



#### **UA Operating Income \$120K less than Approved Budget**

		2016/17	2016/17	Variance
		Approved Budget	Unaudited Actuals	
	LCFF Entitlement	3,799,412	3,787,066	(12,346)
	Federal Revenue	567,583	537,046	(30,537)
Devereue	Other State Revenues	776,482	795,442	18,960
Revenue	Local Revenues	5,000	18,157	13,157
	Fundraising and Grants	2,500	23,680	21,180
	Total Revenue	5,150,977	5,161,391	10,414
	Comp and Benefits	2,825,341	2,766,852	58,489
Expenses	Books and Supplies	778,942	877,325	(98,383)
	Services and Other Ops	1,231,227	1,322,007	(90,780)
	Depreciation	72,061	72,061	0
	Total Expenses	4,907,572	5,038,246	(130,674)
	Operating Income	243,405	123,145	120,260
Fund Balance	Beg. Balance	3,615,585	3,615,585	
runu Dalance	Operating Income	243,405	123.145	
Ending Fund Ba	alance	3,858,990	3,738,730	
Ending Fund Ba	alance as % of Expenses	78.6%	74.2%	

#### FY 16-17 Unaudited Actuals - LALPA

## 6

#### Main variance is timing of large textbook purchase





		LALA	LALPA	Home Office	Total
	Cash Balances	2,260,223	1,067,699	92,290	3,420,212
Assats	Accounts Receivable	536,591	511,401	-	1,047,992
Assets	Prepaids and Other Assets	93,441	53,693	-	147,134
	Fixed Assets, Net	4,225,333	2,440,427	-	6,665,760
	Total Assets	7,115,587	4,073,220	92,290	11,281,097
	Accounts Payable	590,630	334,490	90,886	1,016,007
Liabilities	Loans and other payables	927,000	-	-	927,000
& Equity	Beginning Net Assets – Audited	5,669,380	3,615,585	1,404	9,286,368
	Net Income (Loss)	(71,432)	123,145	-	51,722
	Total Liabilities & Equity	7,115,587	4,073,220	92,290	11,281,097

	Approved Budget 11/16/16	Unaudited Actuals	Variance (Budget vs. UA)
Revenue			
LCFF Entitlement	5,123,143	5,042,755	(80,388)
Federal Revenue	726,856	690,226	(36,630)
Other State Revenues	1,093,150	1,087,583	(5,567)
Local Revenues	10,000	24,885	14,885
Fundraising and Grants	40,000	82,636	42,636
Total Revenue	6,993,149	6,928,086	(65,064)
Expenses			
Compensation and Benefits	4,122,381	4,032,947	89,434
Books and Supplies	989,680	938,237	51,444
Services and Other Operating Expenditures	1,707,053	1,900,908	(193,855)
Depreciation	127,417	127,417	(0)
Total Expenses	6,946,531	6,999,509	(52,977)
Operating Income	46,618	(71,423)	(118,041)
Fund Balance			
Beginning Balance (Audited)	5,669,380	5,669,380	
Ending Fund Balance	5,715,998	5,597,956	
Total ADA	512.1	504.79	(7)

		Approved Budget 11/16/16	Unaudited Actuals	Variance (Budget vs. UA)
REVE				
<b>LCFF</b> 8011	Entitlement Charter Schools LCFF - State Aid	2 110 250	2 257 246	(162.042)
8012	Education Protection Account Entitlement	3,419,258 731,527	3,257,216 714,147	(162,042) (17,380)
8096	Charter Schools in Lieu of Property Taxes	972,357	1,071,392	99,035
0000	SUBTOTAL - LCFF Entitlement	5,123,143	5,042,755	(80,388)
		0,120,110	0,012,100	(00,000)
8100	Federal Revenue			
8181	Special Education - Entitlement	98,749	97,525	(1,223)
8220	Child Nutrition Programs	426,670	360,302	(66,368)
8291	Title I	198,333	202,401	4,068
8292	Title II	2,377	2,390	13
8293	Title III	727	778	51
8296	Other Federal Revenue	-	26,850	26,850
8297	PY Federal - Not Accrued	-	(20)	(20)
	SUBTOTAL - Federal Income	726,856	690,226	(36,630)
8300	Other State Revenues			
<b>8</b> 319	Other State Apportionments - Prior Years		11,196	11,196
8381	Special Education - Entitlement (State)	288,346	284,247	(4,098)
8520	Child Nutrition - State	36,238	29,538	(4,000)
8545	School Facilities Apportionments	384,038	378,543	(5,495)
8550	Mandated Cost Reimbursements	119,929	122,226	2,297
8560	State Lottery Revenue	96,777	94,228	(2,549)
8590	All Other State Revenue	167,822	167,606	(217)
	SUBTOTAL - Other State Income	1,093,150	1,087,583	(5,567)
8600	Other Local Revenue			
8690	Other Local Revenue	-	300	300
8699	All Other Local Revenue	10,000	5,468	(4,532)
8714	Option 3 Step Grants	-	19,117	19,117
	SUBTOTAL - Local Revenues	10,000	24,885	14,885
8800	Donations/Fundraising			
8802	Donations - Private	40,000	63,936	23,936
8803	Fundraising	-	18,701	18,701
	SUBTOTAL - Fundraising and Grants	40,000	82,636	42,636
ΤΟΤΑ	L REVENUE	6,993,149	6,928,086	(65,064)

		Approved Budget 11/16/16	Unaudited Actuals	Variance (Budget vs. UA)
EXPE	NSES			
	ensation & Benefits			
1000	Certificated Salaries			<i></i>
1100	Teachers Salaries	2,032,356	2,076,861	(44,506)
1103	Teacher - Substitute Pay	-	1,991	(1,991)
1300	Certificated Supervisor & Administrator Salaries	424,913	414,024	10,888
1900	Certificated Other Salaries	154,205	113,343	40,862
1950	Other Cert - Prior Year Salary Audit	24,701	-	24,701
	SUBTOTAL - Certificated Employees	2,636,174	2,606,220	29,954
2000	Classified Salaries			(10.010)
2100	Classified Instructional Aide Salaries	223,114	239,426	(16,312)
2400	Classified Clerical & Office Salaries	105,200	119,450	(14,250)
2900	Classified Other Salaries	18,528	2,718	15,810
2930	Other Classified - Maintenance/grounds	145,087	139,728	5,359
	SUBTOTAL - Classified Employees	491,929	501,322	(9,394)
	Freedom Dan effe			
3000	Employee Benefits	224 624	225 092	E C 40
3100 3300	STRS OASDI-Medicare-Alternative	331,631	325,982	5,648
3400 3400	Health & Welfare Benefits	75,990	76,141	(151)
3400 3500		468,994	407,316	61,678 998
	Unemployment Insurance	34,768	33,770	
3600	Workers Comp Insurance	82,895	82,195	700
	SUBTOTAL - Employee Benefits	994,278	925,405	68,873
4000	Books & Supplies			
4100	Approved Textbooks & Core Curricula Materials	72,375	82,300	(9,925)
4200	Books & Other Reference Materials	10,000	11,143	(1,143)
4315	Custodial Supplies	20,157	17,242	2,915
4320	Educational Software	46,171	54,164	(7,993)
4325	Instructional Materials & Supplies	28,659	39,179	(10,520)
4330	Office Supplies	43,990	51,615	(7,625)
4350	Uniforms	12,360	9,047	3.313
4352	ASES	92,822	92,822	-
4400	Noncapitalized Equipment	157,718	158,091	(374)
4410	Classroom Furniture, Equipment & Supplies	5,000	5,965	(965)
4710	Student Food Services	497,771	416,634	81,137
4720	Other Food	2,658	35	2,623
	SUBTOTAL - Books and Supplies	989,680	938,237	51,444
	COBICIAL - DOOKS and Ouppiles	303,000	550,257	51,777

		Approved Budget 11/16/16	Unaudited Actuals	Variance (Budget vs. UA)
5000	Services & Other Operating Expenses			
5200	Travel & Conferences	20,000	29,165	(9,165)
5300	Dues & Memberships	11,493	7,840	3,653
5400	Insurance	67,866	46,244	21,622
5605	Equipment Leases	53,080	31,709	21,371
5610	Rent	528,000	554,679	(26,679)
5615		-		· · · /
5805	Repairs and Maintenance - Building Administrative Fees	11,115 467,464	2,637 486,241	8,478 (19,777)
5805				(18,777)
5807	Family Outreach	7,431 444	1,854	5,577 444
	Banking Fees		-	
5813 5815	College Readiness Expense Consultants - Instructional	16,636	12,581	4,055 4,536
5820	Consultants - Non Instructional	35,000	30,464	,
5820		15,330	10,293	5,038 804
5836	District Oversight Fees	51,231 630	50,428 852	
5843	Fingerprinting	630	002 14	(222)
	Interest - Loans Less than 1 Year			(14)
5845	Legal Fees	15,000	12,833	2,167
5851	Marketing and Student Recruiting	2,500	1,902	598
5860	Printing and Reproduction	6,551	3,161	3,389
5861	Prior Yr Exp (not accrued)	-	35,220	(35,220)
5863	Professional Development	64,000	52,747	11,253
5866	Van Expenses	3,448	1,194	2,254
5869	Special Education Contract Instructors	85,000	166,867	(81,867)
5872	Special Education Encroachment	77,419	76,355	1,064
5875	Staff Recruiting	1,697	(181)	1,878
5877	Student Activities	10,000	95,645	(85,645)
5878	Student Assessment	10,128	14,499	(4,371)
5881	Student Information System	4,352	3,566	785
5884	Substitutes	64,972	78,448	(13,476)
5887	Technology Services	57,357	70,009	(12,653)
5893	Transportation - Student	477	390	87
5900	Communications	14,550	18,153	(3,604)
5915	Postage and Delivery	3,883	4,073	(190)
	SUBTOTAL - Services & Other Operating Exp.	1,707,053	1,900,908	(193,855)
6900	Total Depreciation (includes Prior Years)	127,417	127,417	(0)
			,	(*)
ΤΟΤΑ	L EXPENSES including Depreciation	6,946,531	6,999,509	(52,977)

	Approved Budget 11/16/16	Unaudited Actuals	Variance (Budget vs. UA)
Revenue			
LCFF Entitlement	3,799,412	3,787,066	(12,346)
Federal Revenue	567,583	537,046	(30,537)
Other State Revenues	776,482	795,442	18,960
Local Revenues	5,000	18,157	13,157
Fundraising and Grants	2,500	23,680	21,180
Total Revenue	5,150,977	5,161,391	10,414
Expenses			
Compensation and Benefits	2,825,341	2,766,852	58,489
Books and Supplies	778,942	877,325	(98,383)
Services and Other Operating Expenditures	1,231,227	1,322,007	(90,780)
Depreciation	72,061	72,061	0
Total Expenses	4,907,572	5,038,246	(130,674)
Operating Income	243,405	123,145	(120,260)
Fund Balance			
Beginning Balance (Audited)	3,615,585	3,615,585	
Ending Fund Balance	3,858,990	3,738,730	
Total ADA	397.4	395.8	(2)

		Approved Budget 11/16/16	Unaudited Actuals	Variance (Budget vs. UA)
REVE	-			
-	Entitlement	0 507 000	0 4 4 0 5 4 0	(00 547)
8011	Charter Schools LCFF - State Aid	2,537,063	2,446,546	(90,517)
	Education Protection Account Entitlement	507,630	500,560	(7,070)
8096	Charter Schools in Lieu of Property Taxes	754,719	839,960	85,241
	SUBTOTAL - LCFF Entitlement	3,799,412	3,787,066	(12,346)
8100	Federal Revenue			
8181	Special Education - Entitlement	76,646	76,459	(187)
8220	Child Nutrition Programs	343,730	286,129	(57,600)
8291	Title I	128,309	130,940	2,631
8292	Title II	1,539	1,548	9
8293	Title III	17,359	28,558	11,199
8296	Other Federal Revenue	-	13,425	13,425
8297	PY Federal - Not Accrued	-	(13)	(13)
	SUBTOTAL - Federal Income	567,583	537,046	(30,537)
	Others Otella Deservation			
<b>8300</b> 8319	Other State Revenues		7 44 4	7 44 4
8381	Other State Apportionments - Prior Years	-	7,411	7,411
8520	Special Education - Entitlement (State) Child Nutrition - State	223,806 28,671	222,847 22,295	(960)
8545	School Facilities Apportionments	262,500	22,295	(6,377) 18,000
8550	Mandated Cost Reimbursements	73,888	75,388	1,500
8560	State Lottery Revenue	75,116	74,400	(716)
8590	All Other State Revenue	112,500	112,602	102
0000	SUBTOTAL - Other State Income	776,482	795,442	18,960
8600	Other Local Revenue			
8690	Other Local Revenue	-	3,636	3,636
8714	Option 3 Step Grants	-	14,521	14,521
	SUBTOTAL - Local Revenues	5,000	18,157	13,157
8800	Donations/Fundraising			
8802	Donations - Private	2,500	9,998	7,498
8803	Fundraising	-	13,682	13,682
2000	SUBTOTAL - Fundraising and Grants	2,500	23,680	21,180
		,	.,	1
ΤΟΤΑ	LREVENUE	5,150,977	5,161,391	10,414

	Approved Budget 11/16/16	Unaudited Actuals	Variance (Budget vs. UA)
EXPENSES			
Compensation & Benefits			
1000 Certificated Salaries			
1100 Teachers Salaries	1,355,330	1,262,711	92,619
1103 Teacher - Substitute Pay	-	19,680	(19,680)
1300 Certificated Supervisor & Administrator Salarie	,	209,850	(5,561)
1900 Certificated Other Salaries	29,975	39,172	(9,197)
1950 Other Cert - Prior Year Salary Audit	16,531	-	16,531
SUBTOTAL - Certificated Employees	1,606,125	1,531,413	74,711
2000 Classified Salaries			
2100 Classified Instructional Aide Salaries	148,346	150,159	(1,813)
2400 Classified Clerical & Office Salaries	148,340	87,507	18,813
2900 Classified Other Salaries	189,262	174,912	14,350
2930 Other Classified - Maintenance/grounds	103,202	123,478	(21,533)
SUBTOTAL - Classified Employees	545,873	536,056	9,816
	040,010	000,000	3,010
3000 Employee Benefits			
3100 STRS	202,050	191,223	10,828
3300 OASDI-Medicare-Alternative	65,118	62,737	2,381
3400 Health & Welfare Benefits	322,456	368,375	(45,919)
3500 Unemployment Insurance	26,691	23,808	2,883
3600 Workers Comp Insurance	57,028	53,240	3,788
SUBTOTAL - Employee Benefits	673,344	699,383	(26,039)
4000 Books & Supplies			
4100 Approved Textbooks & Core Curricula Material	,	205,552	(115,552)
4200 Books & Other Reference Materials	7,735	1,430	6,305
4315 Custodial Supplies	8,124	8,844	(720)
4320 Educational Software	12,000	11,289	711
4325 Instructional Materials & Supplies	32,039	29,395	2,644
4330 Office Supplies	35,000	45,780	(10,780)
4350 Uniforms	1,545	1,689	(144)
4352 ASES	112,500	112,153	347
4400 Noncapitalized Equipment	73,038	78,875	(5,837)
4410 Classroom Furniture, Equipment & Supplies	22,112	24,543	(2,432)
4700 Food	-	9	(9)
4710 Student Food Services	384,849	357,767	27,082
SUBTOTAL - Books and Supplies	778,942	877,325	(98,383)

		Approved Budget 11/16/16	Unaudited Actuals	Variance (Budget vs. UA)
5000	Services & Other Operating Expenses			
5200	Travel & Conferences	10,000	22,179	(12,179)
5300	Dues & Memberships	5,736	3,871	1,865
5400	Insurance	36,543	23,122	13,421
5605	Equipment Leases	17,614	15,854	1,760
5610	Rent	350,000	374,000	(24,000)
5615	Repairs and Maintenance - Building	13,545	9,065	4,479
5618	Repairs & Maintenance - Auto	-	222	(222)
5805	Administrative Fees	362,834	381,208	(18,375)
5807	Family Outreach	3,727	-	3,727
5809	Banking Fees	117	-	117
5810	Service 4	-	309	(309)
5820	Consultants - Non Instructional	7,957	8,564	(607)
5824	District Oversight Fees	37,994	37,871	123
5836	Fingerprinting	374	470	(96)
5839	Fundraising Expenses	-	169	(169)
5843	Interest - Loans Less than 1 Year	-	5	(5)
5848	Licenses and Other Fees	1,200	-	1,200
5851	Marketing and Student Recruiting	3,713	342	3,371
5860	Printing and Reproduction	4,901	1,976	2,925
5861	Prior Yr Exp (not accrued)	187	4,160	(3,973)
5863	Professional Development	53,000	35,771	17,229
5866	Van Expenses	1,857	1,044	813
5869	Special Education Contract Instructors	175,100	190,065	(14,965)
5872	Special Education Encroachment	60,091	59,861	229
5875	Staff Recruiting	1,273	-	1,273
5877	Student Activities	2,500	18,698	(16,198)
5878	Student Assessment	9,096	4,303	4,793
5881	Student Information System	2,343	1,783	560
5884	Substitutes	31,312	81,454	(50,142)
5887	Technology Services	29,454	33,255	(3,800)
5893	Transportation - Student	212	-	212
5899	Miscellaneous Operating Expenses	-	499	(499)
5900	Communications	7,275	9,437	(2,162)
5915	Postage and Delivery	1,273	2,449	(1,176)
	SUBTOTAL - Services & Other Operating Exp.	1,231,227	1,322,007	(90,780)
6900	Total Depreciation (includes Prior Years)	72,061	72,061	0
ΤΟΤΑ	L EXPENSES including Depreciation	4,907,572	5,038,246	(130,674)
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#### Los Angeles Leadership Academy - Home Office Budget vs. Actuals

		Approved Budget	Current Forecast	Variance (Budget vs. UA)
Reve	nue			
	Local Revenues Total Revenue	830,298 <b>830,298</b>	867,455 <b>893,735</b>	37,157 <b>63,438</b>
Expenses				
	Compensation and Benefits Books and Supplies Services and Other Operating Expenditures	693,895 185 136,218	728,202 185 165,349	(34,307) - (29,131)
	Depreciation Total Expenses	830,298	893,735	(63,438)
Operating Income		-	-	-
Fund Balance				
	Beginning Balance (Audited)	1,404	1,404	
Ending Fund Balance		1,404	1,404	
8600	Other Local Revenue			
8660	Interest	_	5	5
8781	CMO Shared Management Fee	830.298	867.450	37.152
0/01	SUBTOTAL - Local Revenues	830,298	867,455	37,157
8800	Donations/Fundraising			
8811	School Defined Revenue 1	-	26,281	26,281
	SUBTOTAL - Fundraising and Grants	-	26,281	26,281
TOTAL REVENUE		830,298	893,735	63,438
		,		
EXPENSES				
Compensation & Benefits 1000 Certificated Salaries				
1300	Certificated Supervisor & Administrator Salaries	187,789	212,596	(24,808)
1950	Other Cert - Prior Year Salary Audit	10,000	10,000	
	SUBTOTAL - Certificated Employees	197,789	222,596	(24,808)

#### Los Angeles Leadership Academy - Home Office Budget vs. Actuals

		Approved Budget	Current Forecast	Variance (Budget vs. UA)
2000	Classified Salaries			
2300	Classified Supervisor & Administrator Salaries	171,560	150,876	20,684
2400	Classified Clerical & Office Salaries	127,400	118,360	9,040
2900	Classified Other Salaries	70,200	82,916	(12,716)
	SUBTOTAL - Classified Employees	369,160	352,152	17,008
	Employee Benefits			( <b>)</b>
3100	STRS	24,882	25,707	(825)
3200	PERS	-	-	-
3300	OASDI-Medicare-Alternative	31,144	32,293	(1,149)
3400	Health & Welfare Benefits	52,750	75,509	(22,759)
3500	Unemployment Insurance	3,147	5,627	(2,480)
3600	Workers Comp Insurance	15,024	14,318	706
	SUBTOTAL - Employee Benefits	126,946	153,453	(26,507)
4000	Dealer & Orangija			
	Books & Supplies	405	405	
4330	Office Supplies	185	185	-
	SUBTOTAL - Books and Supplies	185	185	-
5000	Services & Other Operating Expenses			
5200	Travel & Conferences	10,000	2,955	7,045
5300	Dues & Memberships	1,736	616	1,120
5803	Accounting Fees	20,600	19,850	750
5809	Banking Fees	1,910	1,098	811
5812	Business Services	61,200	74,040	(12,840)
5820	Consultants - Non Instructional	1,244	-	1,244
5836	Fingerprinting	-	108	(108)
5839	Fundraising Expenses	-	26,281	(26,281)
5845	Legal Fees	5,000	9,385	(4,385)
5857	Payroll Fees	19,570	24,142	(4,572)
5863	Professional Development	10,000	5,295	4,705
5866	Van Expenses	67	-	67
5899	Miscellaneous Operating Expenses	-	24	(24)
5900	Communications	4,845	1,229	3,616
5915	Postage and Delivery	46	326	(279)
	SUBTOTAL - Services & Other Operating Exp.	136,218	165,349	(29,131)
TOTAL EXPENSES		830,298	893,735	(63,438)