

# Los Angeles Leadership Academy

## Monthly Financial Update

### 2020-21 Forecast – April 2021 & 2021-2022 Final Budget Draft

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# 2020-21 Forecast Update



# FY20-21 Updated Forecast – April 2021



**Forecast is tracking with approved budget, expect strong results**

		LALA-MS/HS	LALPA	Home Office	Eliminations (CMO Fee)	Total
<b>April 30, 2021</b>						
Revenue	LCFF Entitlement	5,278,430	3,416,922	-		8,695,352
	Federal Revenue	2,441,302	1,688,256	-		4,129,558
	Other State Revenues	1,059,688	770,063	-		1,829,751
	Local Revenues	12,283	5,318	863,332	(843,332)	37,601
	Fundraising and Grants	-	25,190	-		25,190
	<b>Total Revenue</b>	<b>8,791,704</b>	<b>5,905,749</b>	<b>863,332</b>	<b>(843,332)</b>	<b>14,717,452</b>
Expenses	Comp and Benefits	4,015,727	2,572,192	696,399		7,284,318
	Books and Supplies	1,072,043	883,408	2,916		1,958,367
	Services and Other Ops	2,359,393	1,518,220	164,017	(843,332)	3,198,298
	Depreciation	141,488	81,170	-		222,657
	<b>Total Expenses</b>	<b>7,588,651</b>	<b>5,054,990</b>	<b>863,332</b>	<b>(843,332)</b>	<b>12,663,641</b>
	<b>Operating Income</b>	<b>1,203,053</b>	<b>850,759</b>	<b>-</b>	<b>-</b>	<b>2,053,812</b>
Fund Balance	Beginning Balance (Unaudited)	5,504,053	4,089,022	19,995		9,613,070
	Operating Income	1,203,053	850,759	-		2,053,812
<b>Ending Fund Balance (incl. Depreciation)</b>		<b>6,707,106</b>	<b>4,939,781</b>	<b>19,995</b>		<b>11,666,882</b>
<b>Ending Fund Balance as % of Expenses</b>		<b>88.38%</b>	<b>97.72%</b>	<b>2.32%</b>		<b>92.13%</b>
<b>Enrollment</b>		<b>485</b>	<b>325</b>	<b>-</b>		<b>810</b>
<b>ADA (PY P2 ADA Hold Harmless)**</b>		<b>455</b>	<b>308</b>	<b>-</b>		<b>762</b>
<b>Forecasted UPP</b>		<b>424</b>	<b>259</b>	<b>-</b>		<b>683</b>
<b>Forecasted UPP % (LAUSD cap = 85.47%)</b>		<b>81.1%</b>	<b>99.0%</b>			

# Apr21 Forecast vs. Mar21 - Consolidated

		2020-21	2020-21	\$ Change
		Mar-21 Forecast	Apr-21 Forecast	
Revenue	LCFF Entitlement	8,690,926	8,695,352	4,426
	Federal Revenue	4,129,558	4,129,558	0
	Other State Revenues	1,823,401	1,829,751	6,350
	Local Revenues	880,933	880,933	-
	Fundraising and Grants	25,190	25,190	-
	<b>Total Revenue</b>	<b>15,550,008</b>	<b>15,560,784</b>	<b>10,776</b>
Expenses	Comp and Benefits	7,241,400	7,284,318	42,918
	Books and Supplies	1,944,354	1,958,367	14,013
	Services and Other Ops	3,974,042	4,041,630	67,589
	Depreciation	222,657	222,657	(0)
	<b>Total Expenses</b>	<b>13,382,453</b>	<b>13,506,973</b>	<b>124,520</b>
	<b>Operating Income</b>	<b>2,167,555</b>	<b>2,053,812</b>	<b>(113,744)</b>
	Beginning Balance (Unaudited)	9,613,070	9,613,070	-
	Operating Income	2,167,555	2,053,812	(113,744)
<b>Ending Fund Balance (incl. Depreciation)</b>		<b>11,780,625</b>	<b>11,666,882</b>	<b>113,744</b>
<b>Ending Fund Balance as % of Expenses</b>		<b>68.05%</b>	<b>86.38%</b>	<b>-21.22%</b>
<b>ADA</b>		<b>762.00</b>	<b>762.00</b>	<b>-</b>

# Apr21 Forecast – LALA (MS/HS)



		2020-21	2020-21	\$ Change
		Mar-21 Forecast	Apr-21 Forecast	
Revenue	LCFF Entitlement	5,278,430	5,278,430	-
	Federal Revenue	2,441,302	2,441,302	-
	Other State Revenues	1,059,688	1,059,688	-
	Local Revenues	12,283	12,283	-
	Fundraising and Grants	-	-	-
	<b>Total Revenue</b>	<b>8,791,704</b>	<b>8,791,704</b>	<b>-</b>
Expenses	Comp and Benefits	3,975,987	4,015,727	39,740
	Books and Supplies	1,068,530	1,072,043	3,513
	Services and Other Ops	2,329,582	2,359,393	29,811
	Depreciation	141,488	141,488	-
	<b>Total Expenses</b>	<b>7,515,587</b>	<b>7,588,651</b>	<b>73,064</b>
	<b>Operating Income</b>	<b>1,276,116</b>	<b>1,203,053</b>	<b>(73,064)</b>
	Beginning Balance (audited)	5,504,053	5,504,053	-
	Operating Income	1,276,116	1,203,053	(73,064)
<b>Ending Fund Balance (incl. Depreciation)</b>		<b>6,780,169</b>	<b>6,707,106</b>	<b>73,064</b>
<b>Ending Fund Balance as % of Expenses</b>		<b>68.05%</b>	<b>88.38%</b>	<b>-23.00%</b>
<b>ADA</b>		<b>454.50</b>	<b>454.50</b>	<b>-</b>

# Apr21 Forecast - LALPA



		2020-21	2020-21	\$ Change
		Mar-21 Forecast	Apr-21 Forecast	
Revenue	LCFF Entitlement	3,412,496	3,416,922	4,426
	Federal Revenue	1,688,256	1,688,256	0
	Other State Revenues	763,712	770,063	6,350
	Local Revenues	5,318	5,318	-
	Fundraising and Grants	25,190	25,190	-
	<b>Total Revenue</b>	<b>5,894,973</b>	<b>5,905,749</b>	<b>10,776</b>
Expenses	Comp and Benefits	2,569,013	2,572,192	3,178
	Books and Supplies	872,908	883,408	10,500
	Services and Other Ops	1,480,442	1,518,220	37,778
	Depreciation	81,170	81,170	-
	<b>Total Expenses</b>	<b>5,003,534</b>	<b>5,054,990</b>	<b>51,456</b>
	<b>Operating Income</b>	<b>891,439</b>	<b>850,759</b>	<b>(40,680)</b>
	Beginning Balance (Unaudited)	4,089,022	4,089,022	-
	Operating Income	891,439	850,759	(40,680)
	<b>Ending Fund Balance (incl. Depreciation)</b>	<b>4,980,461</b>	<b>4,939,781</b>	<b>40,680</b>
	<b>Ending Fund Balance as % of Expenses</b>	<b>68.05%</b>	<b>97.72%</b>	<b>-30.36%</b>
	<b>ADA</b>	<b>307.50</b>	<b>307.50</b>	<b>-</b>

# Forecast Changes – Apr21 vs. Mar21



## Increases in one-time spending on supplies, COVID testing, nursing

LALA – MS/HS

CATEGORY	BOTTOM LINE IMPACT	NOTES
Compensation and benefits	(39,740)	Adj grant-funded staff to FT remainder of year
Books & supplies	(3,513)	increase per actuals - custodial/noncap equipment
Services and operating	(29,811)	Increase per actuals - COVID/Nursing, Spectrum
	<b>(73,064)</b>	<b>Total Change - current vs. prior period</b>

LALPA

CATEGORY	BOTTOM LINE IMPACT	NOTES
Federal & State Revenue	6,350	SB740 adj
Compensation and benefits	(3,178)	Small adj to classified salaries
Books & supplies	(10,500)	Increase per actuals - custodial, office, noncap equip
Services and operating	(37,778)	Increase per actuals - COVID/nursing & Spectrum
	<b>(40,680)</b>	<b>Total Change - current vs. prior period</b>



# Apr21 Forecast – Home Office



## No change this month

		2020-21	2020-21	Variance	% Variance
		Mar-21 Forecast	Apr-21 Forecast		
Revenue	Local Revenues	863,332	863,332	-	0%
	Fundraising and Grants	0	0	-	0%
	<b>Total Revenue</b>	<b>863,332</b>	<b>863,332</b>	<b>-</b>	<b>0%</b>
Expenses	Comp and Benefits	696,399	696,399	-	0%
	Books and Supplies	2,916	2,916	-	0%
	Services and Other Ops	164,017	164,017	-	0%
	Depreciation	-	-	-	-
	<b>Total Expenses</b>	<b>863,332</b>	<b>863,332</b>	<b>-</b>	<b>0%</b>
	<b>Operating Income</b>	<b>0</b>	<b>0</b>	<b>-</b>	
	Beginning Balance (Audited)	19,995	19,995		
	Operating Income	0	0	-	
	<b>Ending Fund Balance (incl. Depreciation)</b>	<b>19,995</b>	<b>19,995</b>	<b>-</b>	
	<b>Ending Fund Balance as % of Expenses</b>	<b>2.32%</b>	<b>2.32%</b>	<b>0.00%</b>	

# Apr21 Year-To-Date Actuals vs Forecast – LALA (MS/HS)

**Year-to-date Net Income is \$1.1M, with 70% of revenues received**

		2020-21	2020-21	Remaining Balance	% Spent
		Apr-21 YTD	Apr-21 Forecast		
Revenue	LCFF Entitlement	3,685,887	5,278,430	1,592,543	69.8%
	Federal Revenue	1,790,143	2,441,302	651,159	73.3%
	Other State Revenues	670,140	1,059,688	389,549	63.2%
	Local Revenues	12,283	12,283	0	100.0%
	Fundraising and Grants	0	0	-	100.0%
	<b>Total Revenue</b>	<b>6,158,453</b>	<b>8,791,704</b>	<b>2,633,251</b>	<b>70.0%</b>
Expenses	Comp and Benefits	3,055,773	4,015,727	959,954	76.1%
	Books and Supplies	654,308	1,072,043	417,735	61.0%
	Services and Other Ops	1,297,453	2,359,393	1,061,941	55.0%
	Depreciation	67,935	141,488	73,552	48.0%
	<b>Total Expenses</b>	<b>5,075,469</b>	<b>7,588,651</b>	<b>2,513,182</b>	<b>66.9%</b>
<b>Operating Income</b>		<b>1,082,984</b>	<b>1,203,053</b>	<b>120,069</b>	

# Apr21 Year-To-Date Actuals vs Forecast – LALPA

**Year-to-date Net Income is \$736K, with 70% of revenues received**

		2020-21	2020-21	Remaining Balance	% Remaining
		Apr-21 YTD	Apr-21 Forecast		
Revenue	LCFF Entitlement	2,400,590	3,416,922	1,016,332	70.3%
	Federal Revenue	1,209,038	1,688,256	479,218	71.6%
	Other State Revenues	476,150	770,063	293,913	61.8%
	Local Revenues	5,318	5,318	0	100.0%
	Fundraising and Grants	25,190	25,190	-	100.0%
	<b>Total Revenue</b>	<b>4,116,286</b>	<b>5,905,749</b>	<b>1,789,463</b>	<b>69.7%</b>
Expenses	Comp and Benefits	1,981,965	2,572,192	590,227	77.1%
	Books and Supplies	571,893	883,408	311,516	64.7%
	Services and Other Ops	789,244	1,518,220	728,976	52.0%
	Depreciation	36,880	81,170	44,290	45.4%
	<b>Total Expenses</b>	<b>3,379,982</b>	<b>5,054,990</b>	<b>1,675,008</b>	<b>66.9%</b>
	<b>Operating Income</b>	<b>736,305</b>	<b>850,759</b>	<b>114,455</b>	

# FY21 Restricted Funds Tracking – LALA (MS/HS)

## Title I-IV, NSLP and SpEd are restricted

	Title I/IV	Title II	Title III	NSLP	SpEd
	3010	4035	4203	5310	3310/6500
Apportionment/ Budgeted Funds	191,855	23,520	12,957	406,762	379,153
Comp and Benefits	149,664				210,606
Books and Supplies				124,063	
Services and Other Ops		15,456	7,498		155,121
Depreciation					
Other Outflows					
<b>Total Spent to Date</b>	<b>149,664</b>	<b>15,456</b>	<b>7,498</b>	<b>124,063</b>	<b>365,727</b>
<b>Budget Remaining</b>	<b>42,191</b>	<b>8,064</b>	<b>5,459</b>	<b>282,699</b>	<b>13,426</b>
<b>Percent of Funds Remaining</b>	<b>22%</b>	<b>34%</b>	<b>42%</b>	<b>69%</b>	<b>4%</b>

Spending being monitored monthly, NSLP revenues and expenses tracking low

# FY21 Restricted Funds Tracking – LALPA

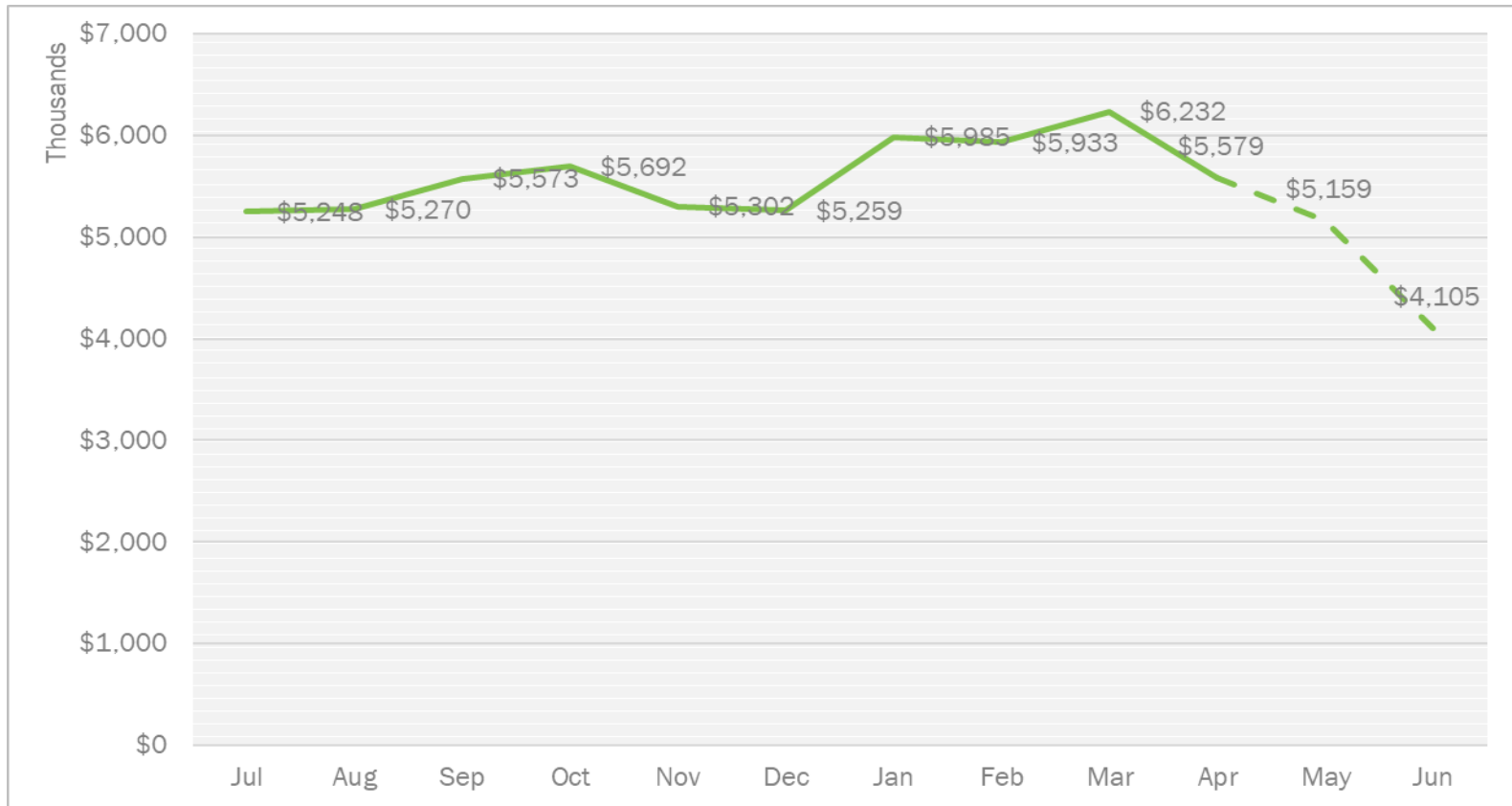
## Restricted programs spent to date as of 4/30/21

	Title I/IV	Title II	Title III	NSLP	SpEd
	3010	4035	4203	5310	3310/6500
Apportionment/ Budgeted Funds	138,485	28,543	19,791	333,535	256,523
Comp and Benefits	141,248		16,466		176,977
Books and Supplies			3,326	141,129	0
Services and Other Ops		15,230			83,088
Depreciation					
Other Outflows					
<b>Total Spent to Date</b>	<b>141,248</b>	<b>15,230</b>	<b>19,791</b>	<b>141,129</b>	<b>260,065</b>
<b>Budget Remaining</b>	<b>(2,763)</b>	<b>13,313</b>	<b>0</b>	<b>192,406</b>	<b>(3,542)</b>
<b>Percent of Funds Remaining</b>	<b>0%</b>	<b>47%</b>	<b>0%</b>	<b>58%</b>	<b>0%</b>

Spending is slow, monitoring monthly, NSLP revenues and expenses tracking low

# 2020-2021 Cash Flow Forecast - Consolidated

**Cash balance is steady - consolidated balance of \$5.58M as of 4/30/21, continues to dip in Spring with deferrals**

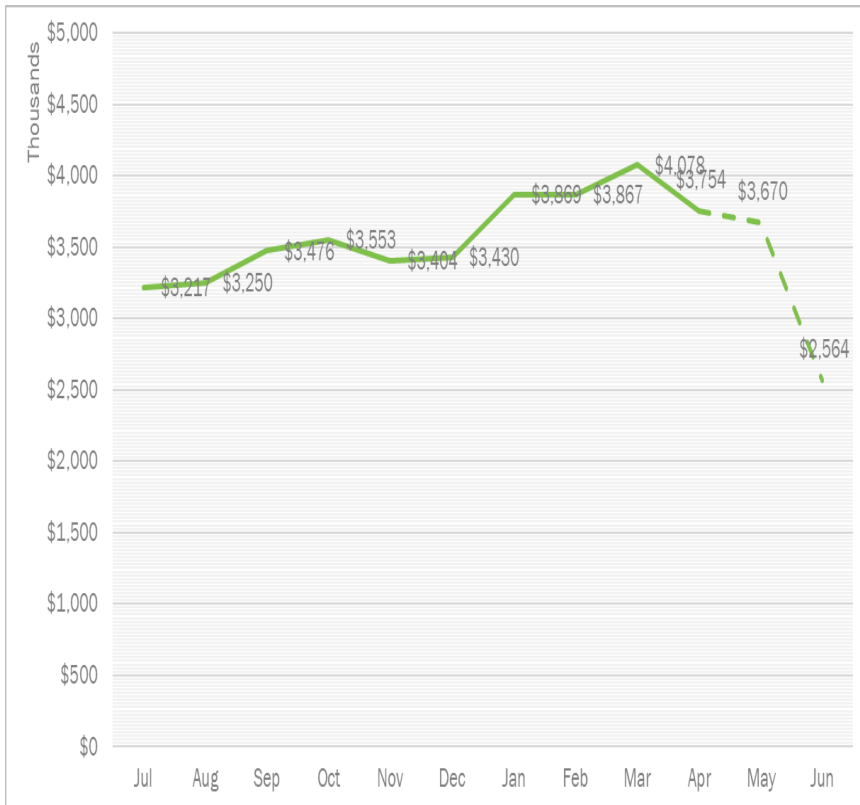


Forecasting to end year with 32% reserve in cash, 118 days (4 months) cash on hand - consolidated

# 2020-2021 Cash Flow Forecast By Charter

## LALA MS/HS

cash balance \$3.75M and as of 4/30/21



## LALPA

cash balance \$2.4M as of 4/30/21



Forecasted to end year with 34% reserve for LALA (123 DCOH), and 30% reserve for LALPA (110 DCOH); Spring deferrals drive balances down

# Balance Sheet – April 2021

		LALA-MS/HS	LALPA	Home Office	Total 4/30/21 (Unaudited)	Total 6/30/20 (Audited)	YTD CHANGE
<b>Assets</b>	Cash Balance	3,754,143	2,420,600	(595,958)	5,578,785	5,291,510	287,275
	Accounts Receivable	88,010	68,742	-	156,752	956,330	(799,578)
	Prepays and Other Assets	45,434	35,108	-	80,542	153,692	(73,150)
	Fixed Assets, Net	4,007,518	2,454,058	-	6,461,576	6,449,576	12,000
	<b>Total Assets</b>	<b>7,895,105</b>	<b>4,978,508</b>	<b>(595,958)</b>	<b>12,277,655</b>	<b>12,851,108</b>	<b>(573,453)</b>
<b>Liabilities &amp; Equity</b>	Accounts Payable	222,788	65,796		288,584	200,142	88,442
	Current Loans and Other Payables	158,280	87,385	71,415	317,080	631,896	(314,816)
	Long-Term Loans and Other Liabilities	927,000	-	-	927,000	2,406,000	(1,479,000)
	Beginning Net Assets	5,504,053	4,089,022	19,995	9,613,070	9,897,051	(283,981)
	Net Income (Loss) to Date	1,082,984	736,305	(687,368)	1,131,921	(283,981)	1,415,902
	<b>Total Liabilities &amp; Equity</b>	<b>7,895,105</b>	<b>4,978,508</b>	<b>(595,958)</b>	<b>12,277,655</b>	<b>12,851,108</b>	<b>(573,453)</b>

Home Office Cash/CMO Fees will be settled between sites in June



# COVID Funding Carry Over to FY21-22

## LALA to end this year with \$4M in total remaining COVID funds

	CARES LLM	ESSER I, II, III	AB 86 In Person Instruction	AB 86 Expanded Learning
Revenue	903,708	3,603,097	285,933	605,265
Expense – FY21	897,386	383,652	59,881	16,693
Remaining Funds	6,322	3,219,445	226,052	588,572

# 2021-22 Budget Update





## COLA

- 5.07%: LCFF Super COLA!
- 4.05%: SPED
- 1.70%: Other (SB740, State Nutrition, MBG)



## Additional Ongoing Funding

- \$1.1B: Additional staff for LEAs w/concentration grant, increase from 50% to 65% in LCFF formula
- \$1B: Extended learning time, after school & summer enrichment for TK-6 w/highest UPP, five-year implementation, estimate of \$1100/K-6 student for 85% UPP in Y1



## One Time Funding

- \$3.3B: Teacher initiatives including \$1.5B Educator Effectiveness
- \$2.6B: Targeted interventions, intensive tutoring, 4.2% of LCFF
- \$2B: In-Person Health & Safety, COVID related, 3.3% of LCFF
- \$278M for one-time IDEA, estimate of \$50/ADA



## Deferrals

- Only June deferral remains
- 100% of June to be deferred
- No early payback of Spring 2021 included



## In-Person Attendance

- Full day, in-person expected
- Amendments to independent study, more TBD on technology access, reengagement, daily participation tracking & teacher interaction



## Universal Transitional Kindergarten

- Starting in 2022-23 for 4-year-olds
- 3-year implementation

## Supplemental & Concentration Funding

- Matching expense or defer revenue until spent

## Charter Renewal

- Additional two years to charter term

## \$16.2B Surplus

- Half for tax rebate, half for 2022-23 education

## Brown Act Flexibility

- Applies while state or local public health “have imposed or recommended social distancing”; bills pending for remote public comment

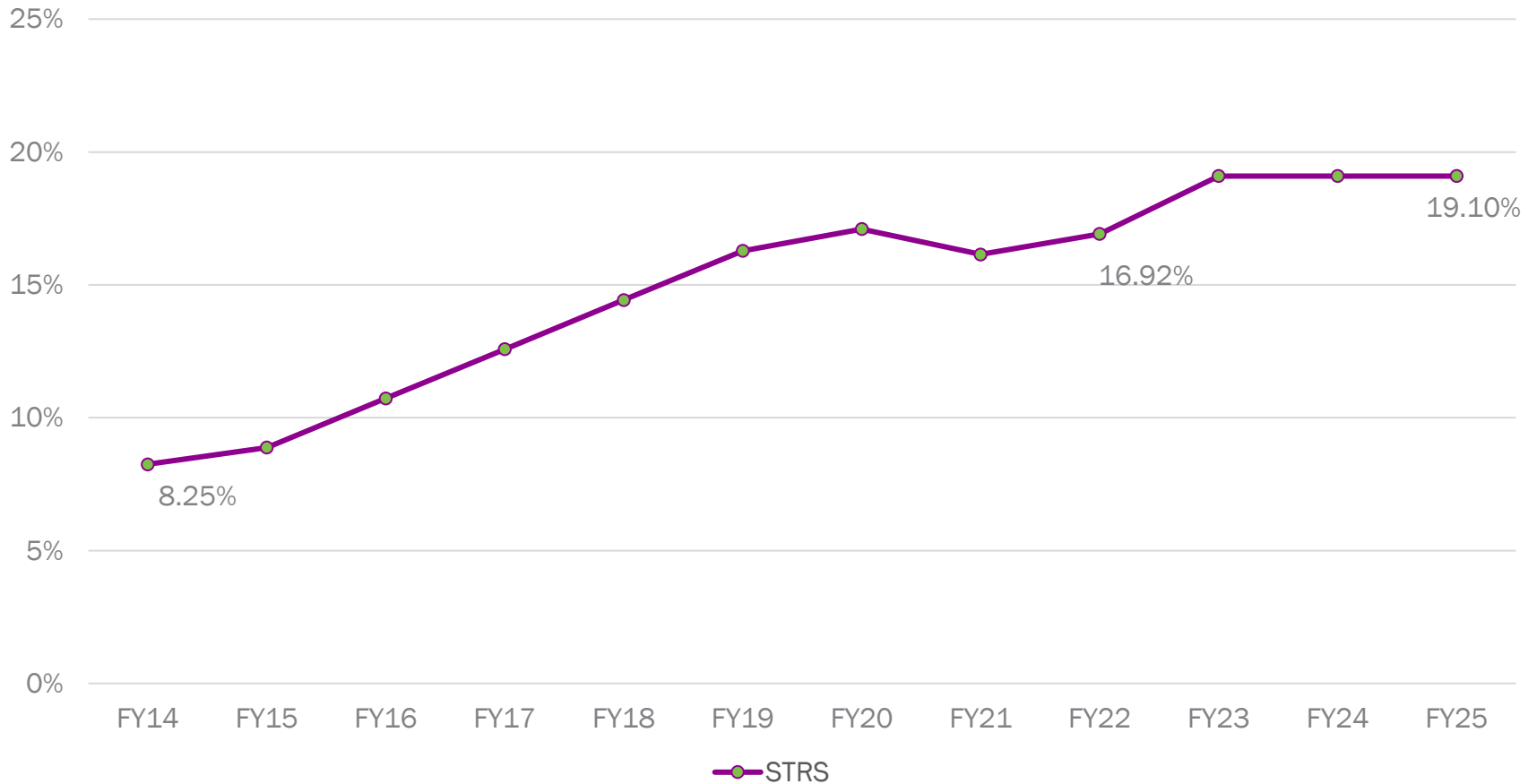


Ongoing deficits,  
assume funding  
only for leases



\$1232/ADA max  
rate, 1.7% COLA

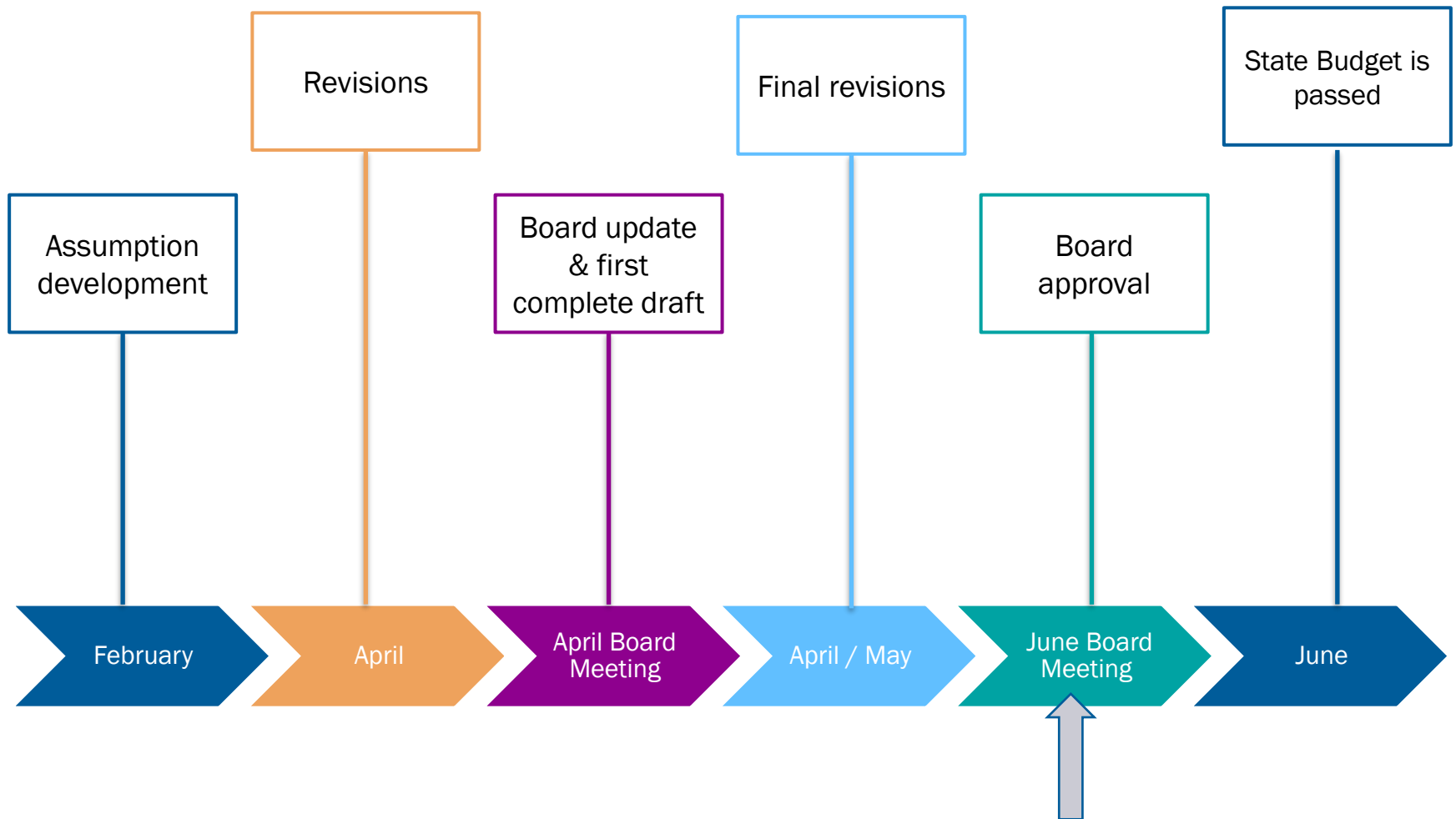
# STRS Over Time



2021-22 STRS employer contribution is up 105% from 2014-15

# Budget Development

Process begins in late winter/early spring with budget approval by June 30





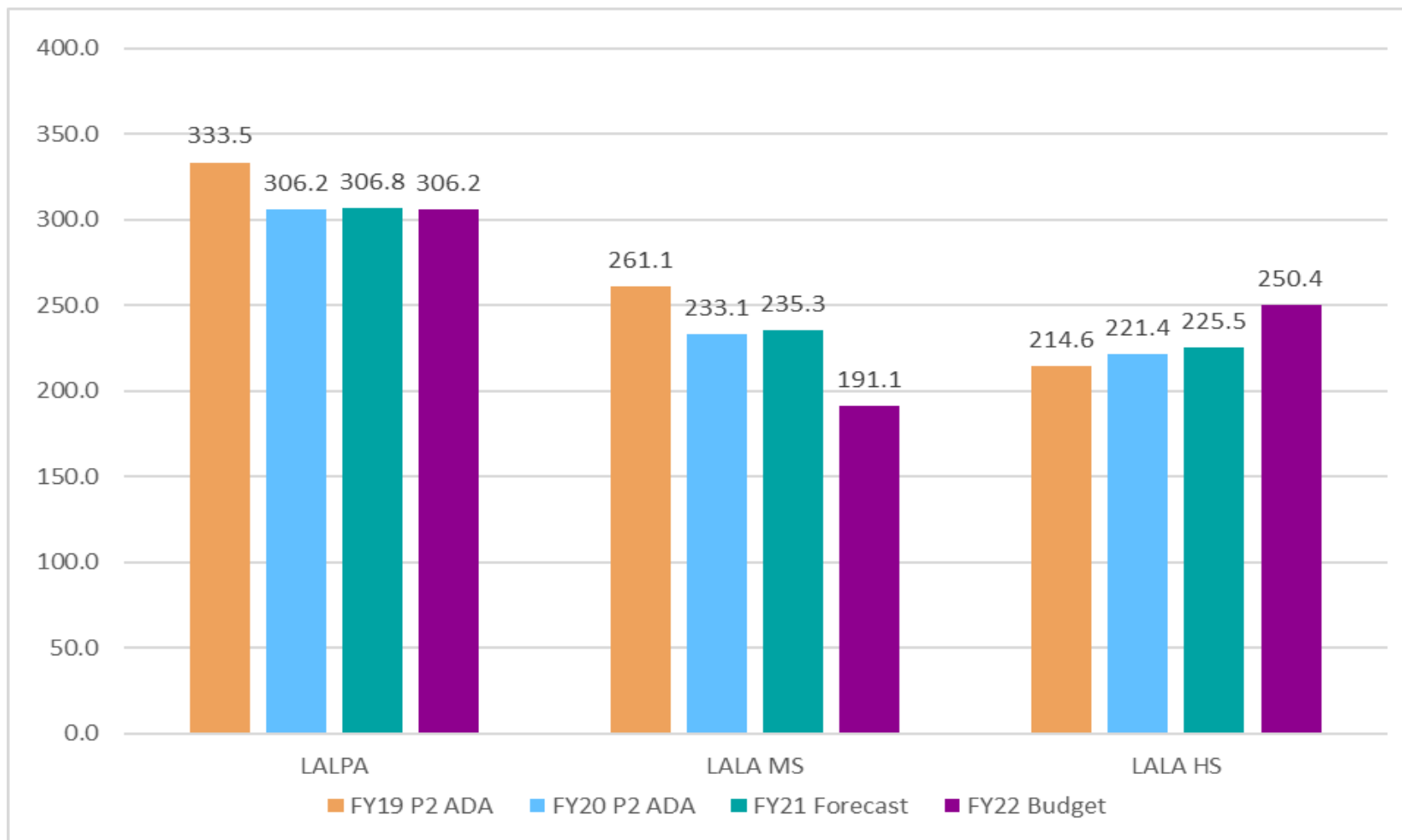
# FY21-22 Budget Assumptions

	PS	MS	HS
Enrollment	325	200	267
ADA	306.2	191.1	250.4
Attendance Rate	94%	95.6%	94%
School Unduplicated Count	322	162	217
School UPP %	99%	81%	81%
District UPP %	85%	85%	85%

Funding Sources	2020-21	2021-22	Notes
<b>LCFF</b>			
Rate Per ADA	11,405	12,501	Per May Revise, 5.07% COLA increase
<b>Federal Revenue</b>			
SPED Per ADA	204	204	Expected to increase
Title I/IV	330,340	330,340	Estimated - may increase
Title II	52,063	39,861	Estimated - may increase
Title III	32,748	32,748	Estimated - may increase
One-time (ESSER/LLM) - LALPA	401,670	456,603	
One-time (ESSER/LLM) - LALA	225,921	639,259	
<b>Other State Revenues</b>			
SPED Per ADA	631	631	Expected to increase
Lottery per ADA	197	199	Estimate flat funding, no COLA
SB740 Facility funding	1,211	1,256	\$1,232 per ADA to offset rent, capped at ADA, 90% prorated
Mandate per PY ADA	48	48	Estimate flat funding, no COLA
One-time AB86 - LALPA	23,462	299,980	
One-time AB86 - LALA	61,405	484,035	

# Historical and Budgeted ADA

**FY22 Budgeting flat ADA for LALPA, decrease at MS and increase at HS**



# FY21-22 Budget Draft

		LALA	LALPA	Home Office	Eliminations (CMO Fee)	Total (after eliminations)
Revenue	LCFF Entitlement	5,641,269	3,705,845	-		9,347,114
	Federal Revenue	1,821,823	1,302,615	-		3,124,437
	Other State Revenues	943,459	747,273	-		1,690,732
	Local Revenues	-	-	882,970	(862,970)	20,000
	<b>Total Revenue</b>	<b>8,406,551</b>	<b>5,755,733</b>	<b>882,970</b>	<b>(862,970)</b>	<b>14,182,283</b>
Expenses	Comp and Benefits	4,093,921	2,769,186	715,837		7,578,944
	Books and Supplies	913,403	760,925	2,916		1,677,244
	Services and Other Ops	3,028,521	1,833,383	164,217	(862,970)	4,163,152
	Depreciation	150,274	87,931	-		238,205
	<b>Total Expenses</b>	<b>8,186,119</b>	<b>5,451,426</b>	<b>882,970</b>	<b>(862,970)</b>	<b>13,657,544</b>
	<b>Operating Income</b>	<b>220,432</b>	<b>304,307</b>	<b>0</b>	<b>-</b>	<b>524,739</b>
	Beginning Balance (Unaudited)	6,707,106	4,939,781	19,995		11,666,882
<b>Ending Fund Balance (incl. Depreciation)</b>		<b>6,927,537</b>	<b>5,244,088</b>	<b>19,995</b>		<b>12,191,621</b>
<b>Ending Fund Balance as % of Expenses</b>		<b>84.63%</b>	<b>96.20%</b>	<b>2.26%</b>		<b>89.27%</b>
<b>Forecasted ADA (FY20 P2 counts)</b>		<b>441.50</b>	<b>306.20</b>			<b>747.70</b>

# FY21-22 Budget Compare to FY20-21

		2020-21	2021-2022	\$ Change	Notes
		<b>Apr-21 Forecast</b>	<b>Budget Draft</b>		
Revenue	LCFF Entitlement	8,695,352	9,347,114	651,762	May Revise - COLA 5.07% (from 3.84%)
	Federal Revenue	4,129,558	3,124,437	(1,005,121)	FY21 PPP one-time, offset by one-time grants
	Other State Revenues	1,829,751	1,690,732	(139,019)	one-time funds
	Local Revenues	37,601	20,000	(17,601)	
	Fundraising and Grants	25,190	-	(25,190)	
	<b>Total Revenue</b>	<b>14,717,452</b>	<b>14,182,283</b>	<b>(535,169)</b>	
Expenses	Comp and Benefits	7,284,318	7,578,944	294,626	Position, salary adjustments
	Books and Supplies	1,958,367	1,677,244	(281,123)	One-time expenses
	Services and Other Ops	3,198,298	4,163,152	964,853	One-time expenses
	Depreciation	222,657	238,205	15,548	
	<b>Total Expenses</b>	<b>12,663,641</b>	<b>13,657,544</b>	<b>993,904</b>	
	<b>Operating Income</b>	<b>2,053,812</b>	<b>524,739</b>	<b>(1,529,073)</b>	
	Beginning Balance (Unaudited)	9,613,070	9,613,070	-	
	Operating Income	2,053,812	524,739	(1,529,073)	
	<b>Ending Fund Balance (incl. Depreciation)</b>	<b>11,666,882</b>	<b>10,137,809</b>	<b>1,529,073</b>	
	<b>Ending Fund Balance as % of Expenses</b>	<b>68.05%</b>	<b>74.23%</b>	<b>-8.32%</b>	
ADA		762.00	747.70	(14.30)	

# Exhibits

